



RIGHT TO PLAY



2024

ANNUAL REPORT

A photograph of a schoolyard scene. In the center, a young boy in a pink and white striped shirt, a dark tie, and dark trousers has his arms raised in excitement. To his right, a girl in a pink school uniform is seen from behind, holding a soccer ball. The background shows a school building with a staircase and other children in the distance. The image has a torn-paper edge effect.

“Children understand  
so fast when you teach  
them through play.”

– Nelson Odera,  
Right To Play Project Officer

# Message From Our Global Leadership

At all times, and especially in difficult times, our responsibility as adults is to protect children – protect them from harm, protect their rights, protect their childhoods. Now, more than ever, we must think not only of our own children, but of the millions of children around the world who need and deserve a safe space to play, the chance to go to school, support to cope with crisis, and the knowledge that someone believes in them.

Today, one in six children live in a conflict zone. 250 million children are out of school. And close to 70% of 10-year-olds are unable to understand a simple text. In many places, poverty, conflict, and climate change are widening the gaps in education, skills, and opportunity – at a time when there are more young people alive than at any other time in history. It's in everyone's best interest to close the gap to ensure their success and greater safety, happiness, and prosperity for all.

Our efforts have real impact. In 2024, children's early literacy scores more than doubled when we trained kindergarten teachers in Ghana in play-based learning. 90% of out-of-school children who joined our accelerated learning program in Pakistan were able to stream back into the school system. 95% of children in Lebanon felt more able to cope with trauma and anxiety after play-based sessions with trained coaches. A young girl in Ethiopia told us she didn't think that blind children could go to school until a Right To Play-trained coach changed her story.

Supporting children's learning and well-being through play transforms their lives. And experts and governments are taking notice, as they face the urgent need to ensure youth have the academic and life skills they need to succeed in a complex world. In 2024, the Africa Foundational Learning Exchange issued a Declaration for Action that named play-based learning as a driver of educational outcomes thanks in part to our advocacy. We successfully lobbied the United Nations to declare a new International Day of Play,

to be celebrated annually on June 11. And renewed support from Norway through the Norwegian Agency for Development Cooperation will ensure that more children in the Middle East and Africa can learn and develop through play.

As we celebrate our 25th anniversary in 2025, we are reconnecting with former program participants who are now nurses, teachers, and civil society leaders. They speak powerfully about how they're paying forward the support they received to today's youth. That's what your investment in Right To Play does – it helps this generation thrive so that they can transform the lives of the next generation. That's the power and impact of development work, and of your support.

We hope you will be inspired by what you read in this report and feel, as we do, ever more committed to protecting, educating, and empowering children to rise above adversity through the power of play. We are proud and grateful to have you by our side, and we thank you for your generous commitment.



**Susan McIsaac**  
CEO  
Right To Play International

A handwritten signature in black ink, appearing to read 'Susan McIsaac'.

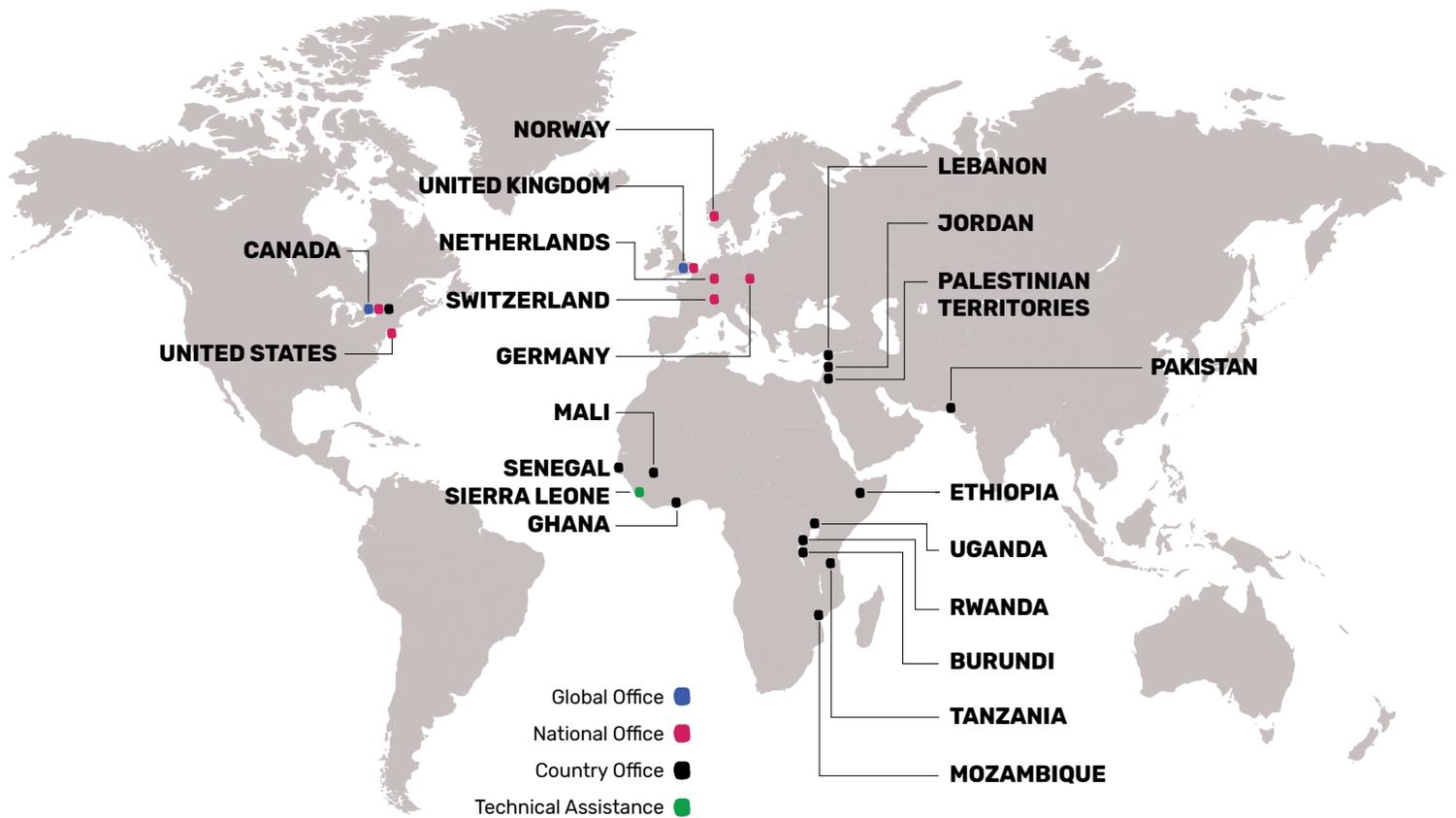


**Kate McGilvray**  
Chair  
International Board  
of Directors

A handwritten signature in black ink, appearing to read 'Kate McGilvray'.

# 2024 Reach

Right To Play protects, educates, and empowers children to rise above adversity through the power of play. We are a global leader in delivering play based-programs that promote children and young people's learning and well-being.



## WE REACHED

4,700,000  
children  
(48% were girls)



86,000  
youth



550,000  
parents and  
caregivers



105,000  
educators



86  
refugee  
communities



305  
implementing  
partners



## IMPACT

### EARLY CHILDHOOD CARE AND EDUCATION



41%

Socio-emotional learning scores increased by 41% in young children in our program in Ghana

### PRIMARY EDUCATION



12.5x

12.5x more students could read with comprehension at the end of our literacy program in Mozambique

### GENDER EQUALITY & GIRLS' WELL-BEING



79%

79% of girls in our program in Tanzania feel confident making decisions about their education

### EMOTIONAL WELL-BEING AND CRISIS RESPONSE



9.2x

The number of displaced youth in our program in Uganda who experienced anxiety dropped from 55% to 6%

# Early Childhood Care And Education



**PRIORITY:** Provide young children with an opportunity to benefit from high-quality, playful early learning and care that supports their education and development.

**2024 PROGRESS:** Thousands of children in refugee and underserved communities developed their early literacy and socio-emotional skills. Parents and educators received training on how to build strong bonds with children and support their learning and development through play.

## Giving Displaced Children the Chance to Thrive

In Uganda's Insingiro refugee settlement, more than 1,600 parents learned how to form trusting bonds with their children and support their learning and development through play in the Play To Grow program. Only 37% of Ugandan children are enrolled in early childhood education – even fewer in refugee communities. Through weekly sessions, parents learned playful parenting and trauma-informed care, resulting in a threefold increase in positive parent-child relationships and a 93% rise in the number of parents who use play to support their children's development.

3x



Positive parent-child relationships more than tripled after parents used play to support children's learning and development at home



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“I never got the chance to play or go to school. Because of how I grew up, I was always edgy. The program has helped me make time for my children to play and enjoy themselves.”

– Anita, refugee and Play To Grow participant, Uganda

## Strengthening Early Childhood Development

Close to 5,000 children in Uganda's Nakivale Settlement benefited from early childhood care and education thanks to the Building Resilience and Education Through Play program. For displaced children, education is a lifeline, yet many young children face barriers to learning. Through the program, which is funded by Education Cannot Wait through Save the Children, we created safer, more inclusive and playful classrooms, provided teacher training, and improved hygiene and sanitation facilities, creating safe school settings where children can gain the skills they need to thrive.



**PLAY**  
supports brain  
development in early  
childhood.

## Influencing Educational Policy

Every child deserves a strong start to their education, but few students in Ghana have a chance to learn and develop through play. To change this, we worked with the Ministry of Education to train more than 4,100 kindergarten teachers in how to use play-based approaches, and we worked to integrate play-based learning into the education system and curriculum. Children's literacy skills doubled by the end of the program, and children's numeracy skills almost doubled. This transformative work, supported by the ELMA Foundation and the LEGO Foundation, is helping today's and tomorrow's young learners thrive.



2x



Literacy scores more than doubled among young children in our program

40%



Socio-emotional learning scores increased by 41% among young children in our program

# Primary Education



**PRIORITY:** Guarantee that more primary school-aged children have an enriched learning experience and improved literacy and socio-emotional learning skills.

**2024 PROGRESS:** In several countries, notably Burundi, Tanzania, and Ghana, children made gains in literacy and socio-emotional learning skills. And governments expressed commitment to incorporating play-based learning into educational policy and curriculum.

## Boosting Literacy in Ghana, Tanzania, and Burundi

Displacement, gender discrimination, and poverty limit children's access to education. Almost 70% of 10-year-olds in low- and middle-income countries are unable to understand simple written text. In Ghana, Tanzania, and Burundi, the power of play-based learning helped children boost their literacy scores and develop a love of learning.

Students in Ghana improved their word recognition, reading fluency, and comprehension thanks to the P3 program, which trained more than 83,000 teachers in close to 10,000 schools across the country. Through the program, teachers learned how to use interactive, play-based learning strategies like games and storytelling to help students to develop reading comprehension, literacy skills, and a love of reading. Schools with low literacy rates made significant progress, reaching a more level playing field with similar schools.

In Tanzania, the percentage of non-readers in partner schools diminished to zero, and 97% of students answered comprehension questions correctly. The EQIE program, which is supported by Norway, contributed to national education goals by training teachers to use play-based methods to boost students' literacy.

Meanwhile, in Burundi and Tanzania, the number of refugee and returnee students who showed adequate reading proficiency increased significantly, and 3x more students demonstrated socio-emotional learning skills. The introduction of Reading Clubs was one of the factors that contributed to the change.



2.5x



Children in partner schools in Tanzania were 2.5 times more likely to be proficient readers compared to children in other schools

“My mindset has shifted. I now understand the valuable role of play in learning, and the positive impact on our pupils. I am grateful to Right To Play for bringing this transformative program to us.”

**PLAY**  
helps children develop  
a life-long love  
of learning.

– Abdul M. Conteh, Head Teacher, who received training along with a group of educators as part of a special training partnership between Sierra Leone’s Ministry of Education and Right To Play.

## Strengthening Education Systems

Research shows that play-based learning increases student engagement, encourages school attendance, and improves academic outcomes. We partnered with governments and education officials to support the integration of play-based learning into teaching practice and educational curriculum and convened partners to share learning on how to enhance children’s foundational learning through play.

In Mozambique, we supported the government to integrate play-based learning into teacher training as part of national curriculum reforms.

In Rwanda, we participated in the 2024 Africa Foundational Learning Exchange (FLEX) whose Declaration for Action for the first time recognized play-based learning as a critical educational intervention – a milestone for educational policy in Africa.

In Pakistan, the Roshan Rostay program tripled its reach, expanding from 150 to 500 schools through partnerships with The Citizen Foundation and Indus Research Centre, and thanks to funding from The Light Foundation, ensuring that thousands more out-of-school children now have access to quality education and a chance to break the cycle of poverty.

In Sierra Leone, in collaboration with the Ministry of Education, teachers and education leaders were trained on how to enhance children’s education and development through play-based learning, forming a strong foundation for the expansion of play-based learning throughout the education system.



Photo: Benjamin Irihose

# Primary Education

## Helping Students Develop Future-Ready Skills

We need to equip young people with the skills they need to thrive in the workforce of the future. In Rwanda, more than 110,000 students learned STEM skills through hands-on tinkering, coding, and robotics lessons. STEM subjects aren't widely available to students in Rwanda, even though they're increasingly prized in the workforce. And boys often have more opportunities than girls to engage. Through the Plug in Play program, students had a chance to work together on interactive and collaborative projects, gaining new confidence and problem-solving skills.

In Pakistan, the Roshan Rostay project broke down barriers to education for out-of-school children, particularly girls, through an accelerated learning program offered in non-formal education centres. Many children in Karachi are forced to drop out of school because their parents can't afford school fees, or because they're girls. The accelerated learning program uses playful learning to engage students and help them catch up on their education so they can stream back into the education system. Of the 1,500 students who enrolled, 90% graduated. The program is now expanding to provide vocational training for middle-grade students to help them enter the workforce.

# 90%



90% of the 1,500 students who entered the accelerated learning program in Karachi graduated and were able to stream into the school system and continue their studies

## PARTNER SPOTLIGHT Government of Norway

For more than 20 years, Norway, through the Norwegian Agency for Development Cooperation (NORAD), has been a key partner in advancing education and child protection, ensuring that children across Africa, the Middle East, and Asia have access to quality education, play-based, and inclusive programs. This vital partnership will continue in 2025 thanks to a \$25 million multi-year grant that will strengthen education and psychosocial support for children in Lebanon, the Palestinian Territories, Tanzania, and Ethiopia.



Photo: Ralph Azar



## AMINATA'S STORY:

### Channelling Lived Experience into Community Empowerment

After fleeing conflict in Mali as a child, Aminata experienced first-hand how crisis keeps children out of school. Determined to make a difference, she founded a community-based organization to support displaced children's education. Through the EMPOWER project, funded by Global Affairs Canada, she's receiving funding to help hundreds of girls enroll in school, providing them with a safe space to learn and grow. **"It was all of these difficulties that motivated me to create an organization to help the community, especially children."**

**LEARN  
MORE**



## Play is the way children learn, grow, and feel safe

Play-based learning helps children build confidence, develop critical thinking and decision-making skills, and learn how to collaborate with others. For children facing adversity, play creates an inclusive, engaging, and supportive environment where they can express themselves, cope with fear and trauma, and hold on to hope. Using arts, sports, guided play, or free play, educators and caregivers can ensure that every child has the chance to learn with purpose and joy.

### The Characteristics of Play



# The Power of Play

“In educational settings, play-based learning has been recognized as an effective approach to engage students actively in the learning process. It helps make learning more enjoyable and relevant, thereby enhancing motivation and retention of information.”

– United Nations

## The United Nations Declares a New International Day of Play

Right To Play and partners successfully secured the United Nations’ official recognition of the International Day of Play (IDOP), a milestone that reinforces the importance of play in children’s learning, well-being, and development. This achievement will be critical in driving policy changes and funding commitments that protect every child’s right to play. On June 11, 2024, we joined our communities, partners, and donors in a celebration of the first IDOP, engaging with more than 12,000 participants and partners across the countries where we work.



Photo: Pascal, @isophotography

## Right To Play’s Approach to Play-Based Learning

While we value all types of play, studies and our own evidence show that play provides the most benefit to children’s learning and development when it is collaboratively led by children and adults like parents, caregivers, and teachers.



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### DELA'S STORY

#### Inspiring Students and Teachers Through Play

Dela, a Grade 6 teacher in Ghana, struggled to manage a classroom of 70 students using traditional teaching methods. Children were disengaged or absent, and she often resorted to harsh discipline to hold their attention. After participating in Right To Play’s training, Dela now brings songs, group activities, and active learning approaches to all the subjects she teaches. As a result, her students became more engaged, confident, and eager to learn. **“When I see my students learning in a playful way, I feel so fulfilled because, for a very long time, the joy of learning wasn’t there.”** She now inspires fellow educators with ideas for play-based lessons via her YouTube channel, “Dela’s Corner.”

# Gender Equality & Girls' Well-Being



**PRIORITY:** Support girls and young women to build confidence and address harmful social norms through programs that advance leadership and gender equality.

**2024 PROGRESS:** Thousands of girls were able to claim their right to education, speak up about violence and abuse and how to stop it, and gain knowledge about their bodies and their rights.

## Amplifying Girls' Voices

When girls are heard, supported, and included, they gain confidence to shape their futures. Creating safe spaces where they can speak up, challenge barriers, and advocate for their rights is key to building a more equal world. In Senegal, girls and youth with disabilities had a chance to identify challenges in their communities and share their concerns directly with government officials as part of the RECAF-Jeu project. We convened a National Youth Conference in Senegal where youth participants shared powerful stories about the barriers facing girls, and the importance of sport in their lives. In Lebanon, hundreds of girls journalled and drew their experiences with gender-based violence, and their ideas for how to stop it. Boys also participated in the activities, learning about the impact of violence on girls and women, and how to stand up for girls' rights.

69%



69% of participants in Senegal reported a reduction in gender-based violence

## Keeping Girls in School

In Tanzania, 4,800 girls, including 150 girls with disabilities, gained the skills, confidence, and support they need to stay in school and transition to secondary education. Only 34% of girls in Tanzania make it past primary school. Gender discrimination, poor school infrastructure, and harmful gender norms limit their opportunities. The Save Her Seat project breaks these barriers by equipping teachers to encourage girls to participate in learning, and engaging communities in conversations on girls' rights. With support from African Inland Church Tanzania and the Liverpool Football Club Foundation, teachers ran Girls' Clubs that created safe spaces for girls to learn, share, and lead.

99%



In Tanzania, 99% of female participants who were previously out of school re-entered and stayed in school

## PARTNER SPOTLIGHT

### Aahung, Pakistan

Aahung is a trusted leader in sexual and reproductive health and rights education. They often work in difficult contexts where harmful gender norms limit girls' knowledge and opportunities. Aahung and Right To Play are partnering on the What Works 2 project, which aims to reduce violence against women and girls by integrating gender-transformative education and play-based learning into schools. The project will reach girls in 160 schools with Aahung's curriculum on puberty and development, menstrual health, harmful social practices, bodily integrity, human rights, sexual harassment, and peer pressure.

**PLAY**  
dismantles gender  
barriers and helps  
girls claim their  
rights.



## Healthy Choices, Healthy Bodies

Too many teenagers grow up without access to accurate information about their health. For girls, it means they're more likely to face early pregnancy, miss school during menstruation, or not know where to turn for help. Through the SHARE project, adolescents in Ghana, Mozambique, and Uganda can access mentorship groups where they can ask questions about their bodies and their health and learn about their rights. Thousands of adolescent girls and boys have gained confidence, life skills, and access to sexual and reproductive health services – many for the first time.

In Uganda, 96% of girls completed all sessions and many reported stronger knowledge, agency, and support. In Ghana, the number of girls who believe in youth's sexual rights increased by 77%. In Mozambique, 88% of girls are empowered to seek sexual and reproductive health information.

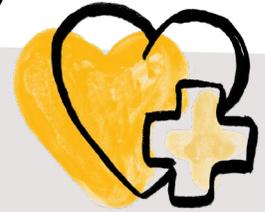
85%



In Ghana, 85% of participants report feeling confident saying no to sex



# Emotional Well-Being and Crisis Response



**PRIORITY:** Provide children, including marginalized, refugee, and displaced children, with play-based psychosocial support that improves their well-being and helps them keep learning.

**2024 PROGRESS:** Thousands of children in Lebanon, the Palestinian Territories, Ghana, and Mali participated in programs that kept them safe and helped them cope, heal, and return to learning. Thousands more may have the same chance thanks to policy influence activities that made the case for funds to support the education and well-being of children in fragile contexts and protracted crises.

## Giving Hope Conference: Investing in Mental Health and Psychosocial Support

In April we hosted the Giving Hope Conference, which convened 150 experts, partners, and advocates in Oslo, Norway, to discuss the urgent mental health and psychosocial support needs of children in fragile and crisis contexts. Children facing crises often lack the mental health and psychosocial support they need to cope, learn, and thrive. Our CEO Susan McIsaac spoke about our work responding to children's needs around the globe through play-based programs that support healing and resilience. Joined by NORAD, UNICEF, Save the Children, the LEGO Foundation, and others, we underlined the need to strengthen partnerships, increase research, and invest in resources for sustained action to ensure every child gets the support they need.



Photo: Right To Play

# Emotional Well-Being and Crisis Response

## Localization in Action: Community-led Solutions in Mali

In crisis-affected regions of Mali, local organizations are leading emergency education efforts that help children continue to learn even during displacement. More than a decade of conflict and insecurity has severely disrupted education in Mali. Many schools have been destroyed, teachers have been displaced, and families have been forced to flee their homes. The EMPOWER program provides direct grants to community-based organizations led by people who have first-hand experience of displacement. Grants are used to support temporary learning centres that improve access to quality education, as well as other locally led solutions that bridge resource gaps and provides safe, inclusive learning spaces where children can heal and thrive.



“I felt ashamed of being a foreigner and my self-esteem was very low. The play sessions help me to feel included and like I’m part of a team. I feel respected.”

– Nadira, 12, a Palestinian-Syrian refugee now living in Lebanon

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MORE**



## Education in Emergencies

Education often stops in times of crisis. Schools are used as shelters, teachers are displaced, and children are left without the safety and support that school brings. Right To Play’s Education in Emergencies and Protracted Crises strategy will ensure that learning can continue even in crisis and fragile settings by integrating humanitarian response with long-term development that is responsive to unique community needs. In 2024, we put the strategy into practice supporting children in Mali, Pakistan, Lebanon, Burundi, Tanzania, and the Palestinian Territories, using play-based learning to strengthen resilience, emotional well-being, and learning.



## PARTNER SPOTLIGHT

### Sama, Lebanon

Children in Lebanon have been affected by the economic and political instability that has wracked the country in recent years, a situation that worsened in 2024. Sama for Development is a grassroots organization known for its deep community ties, local knowledge, and extensive experience supporting children in crisis situations. Through our partnership, Sama facilitated activities for more than 700 displaced children, trained 20 local facilitators, and strengthened community support systems.



“Playing is a way for children to process their trauma, because they learn to express their feelings in their own way. Play is a language that every child speaks.”

– Racha Nasreddine. Country Director, Right To Play Lebanon

## Children’s Emergency Fund Supports Children in Crisis

In Lebanon and the Palestinian Territories, children found safety, psychosocial support, and the chance to keep learning thanks to donations to the Children’s Emergency Fund. In Gaza and the West Bank, more than 5,000 children received hygiene kits and joined psychosocial support sessions, and 600 children who had been displaced from their homes received coats and warm clothing to prepare for winter. In Lebanon, more than 7,000 children and families received psychosocial support in safe spaces led by trained coaches from the communities where the children live. 95% of participants felt they could better express their emotions after the sessions.



95% of participants in Lebanon felt they could better express their emotions after the sessions



84% of displaced youth who took part in a sports for development program in Uganda reported feeling emotionally well, compared to 32% of non-participants



In our Indigenous Programs in Canada, 89% of youth said the program helped them develop positive coping skills

# Global Leadership Council

This network of international leaders is committed to supporting our work. We thank our founding members for their leadership.

Johann Koss  
Martin Bidermann  
Rainer-Marc Frey  
Tatjana Frey  
Ragnar Horn  
Adrian Keller

Barbara Keller  
Greg Lai  
Robert MacLellan  
Meridee Moore  
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Rob Pulford

Dr. Michael Siefke  
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Larry Tanenbaum  
Florian Wendelstadt  
Urs & Simone Wietlisbach

## Global Donors and Supporters

We thank the following funders who contributed CAD \$25,000 or more to Right To Play between January 1, 2024 and December 31, 2024.

**A** Mireille Abujawdeh & John Lunn  
Peter Ackermann/Rotary Club  
Olten-West  
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Anton Sport  
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ASICS  
AltaGas Ltd.

**B** Bain Capital Children's Charity Ltd.  
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Hans & Brigitte Bidermann  
Martin & Barbara Bidermann  
Patrik & Claudia Jeuch-Bidermann  
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Florian Wendelstadt  
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# Our Ambassadors

Thank you to all the Ambassadors who supported and amplified our work in 2024.

**Aleksander Aamodt Kilde**, Alpine Skiing, Norway

**Chemmy Alcott**, Alpine Skiing, United Kingdom

**Kayla Alexander**, Basketball, Canada

**Bianca Andreescu**, Tennis, Canada

**Nora Angehrn**, Golf, Switzerland

**Miranda Ayim**, Basketball, Canada

**Billy Bridges**, Sledge Hockey, Canada

**Marco Büchel**, Board Member, Alpine Skiing, Switzerland

**Matthijs Büchli**, Cycling, The Netherlands

**Dario Cologna**, Cross-Country Skiing, Switzerland

**Thomas Dekker**, Cycling, The Netherlands

**Marijn de Vries**, Cycling, Journalist, Host, The Netherlands

**Diggy Dex**, Singer/Songwriter, The Netherlands

**Sasha DiGiulian**, Rock Climbing, United States

**Uschi Disl**, Biathlon, Germany

**Eva Drummond-de Goede**, Field Hockey, The Netherlands

**Sam Effah**, Track & Field, Canada

**Halvor Egner Granerud**, Ski Jumping, Norway

**Géraldine Fasnacht**, Freeride Snowboard, Switzerland

**Allyson Felix**, Track & Field, United States

**Nouchka Fontijn**, Boxing, Coach, Speaker, The Netherlands

**Severin Freund**, Ski Jumping, Germany

**Akwasi Frimpong**, Skeleton, The Netherlands

**Roger Furrer**, Golf, Switzerland

**Théo Gmür**, Para Alpine Skiing, Switzerland

**Sasha Gollish**, Track & Field, Canada

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**Alison Jackson**, Cycling, Canada

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**Maximilian Schachmann**, Cycling, Germany

**Anna Schaffelhuber**, Para Alpine Skiing, Germany

**Lauritz Schoof**, Rowing, Germany

**Alex & Maia Shibutani**, Ice Dancing, United States

**Pascal Siakam**, Basketball, Cameroon

**Birgit Skarstein**, Rowing, Cross-Country, Norway

**Arvin Slagter**, 3x3 Basketball, The Netherlands

**Sami Jo Small**, Ice Hockey, Canada

**Ben Sonnemans**, Judo, Entrepreneur, The Netherlands

**Christian Sørum**, Beach Volleyball, Norway

**Lauren Stam**, Field Hockey, The Netherlands

**Jeroen Stekelenburg**, Sports Journalist, The Netherlands

**Amelie Stiefvatter**, Moviemaker & Moderator, Germany

**Johannes Thingnes Bo**, Biathlon, Norway

**Maarten Tjallingii**, Cycling, The Netherlands

**Thijs van Dam**, Field Hockey, The Netherlands

**Eva van Timmeren**, Content Creator, The Netherlands

**Tessa Veldhuis**, Rugby, TV Host, The Netherlands

**Rivkah op het Veld**, Sports Journalist, The Netherlands

**Anouk Vergé-Dépré**, Beach Volleyball, Switzerland

**Anouk Vetter**, Track & Field, The Netherlands

**Andreas Wenzel**, Alpine Skiing, Switzerland

**Hayley Wickenheiser**, Ice Hockey, Canada

**Erica Wiebe**, Wrestling, Canada

**Markus Zberg**, Cycling, Switzerland

**Mats Zuccarello**, Ice Hockey, Norway

## AMNA'S STORY:

### Levelling the Playing field for Girls

Amna had to break through gender barriers to pursue her passion for cricket. Growing up in Pakistan, girls playing sports was seen as inappropriate, and she faced resistance from her community and her family. She joined the GOAL program and developed the confidence and leadership skills to challenge norms. What started as a personal battle became a mission to uplift other girls. She now runs a cricket academy, creating a safe space for over 200 girls to train and thrive.

LEARN  
MORE



“Instead of supporting me, my friends said things like, ‘You are only a girl, and you cannot play cricket.’ But my Coach stood by me. She kept motivating me and telling me that I have potential. Right To Play equipped me with the life skills necessary to pursue my dreams.”

– Amna, Program alumna, Pakistan

# Select 2024 Partners

We are deeply thankful to the following global partners who have shown significant commitment to Right To Play over the last year by generously providing funding, supporting program implementation, and amplifying awareness of the organization at a global level.



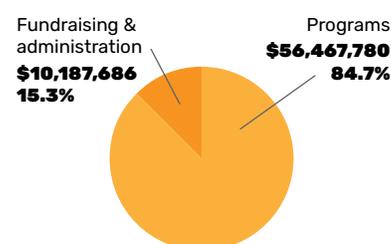
# Consolidated Financial Statements

We are grateful for the trust that donors have placed in us to protect, educate, and empower children. We are proud to share annual reports and consolidated financial statements as part of our commitment to openness and accountability.

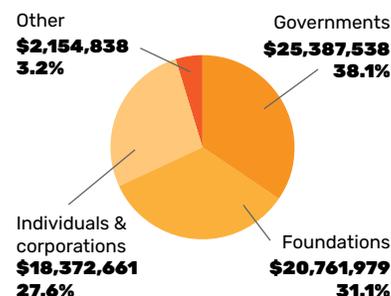
## Consolidated Statement of Financial Position

As at December 31, 2024	2024	2023
	CAD \$	CAD \$
<b>Assets</b>		
Current assets		
Cash	26,444,589	33,344,468
Investments	5,834,342	4,569,070
Contributions receivable	5,404,326	4,827,941
Harmonized Sales Tax receivable	196,889	186,737
Prepaid and other expenses	1,553,414	1,441,247
	<b>39,433,560</b>	44,369,463
Capital assets	486,419	624,961
	<b>39,919,979</b>	44,994,424
<b>Liabilities</b>		
Current liabilities		
Accounts payable and accrued liabilities	2,191,883	3,975,335
Deferred contributions	17,780,265	21,158,633
Deferred lease inducement	45,074	31,093
Employee post-retirement benefits	588,462	277,807
	<b>20,605,684</b>	25,442,868
Long-term		
Employee post-retirement benefits	310,986	263,257
Deferred lease inducement	160,325	211,808
Deferred capital contributions	230,010	485,067
	<b>21,307,005</b>	26,403,000
<b>Net assets</b>		
Invested in capital assets	256,409	314,069
Internally restricted net assets	4,155,782	4,155,782
Unrestricted	14,200,783	14,121,573
	<b>18,612,974</b>	18,591,424
	<b>39,919,979</b>	44,994,424
<b>For the year ended December 31, 2024</b>		
<b>Revenue</b>		
Government	25,387,538	19,799,474
Individuals	7,220,248	9,385,057
Corporations	11,152,413	9,563,316
Foundations and charities	20,761,979	23,029,465
Other income	2,154,838	2,437,032
Total revenue	<b>66,677,016</b>	64,214,344
<b>Expenses</b>		
Program expenses		
Program implementation	54,177,335	52,020,645
Public awareness and education	2,290,445	2,246,177
Total program expenses	<b>56,467,780</b>	54,266,822
Non-program expenses		
Administrative	4,074,815	4,091,395
Fundraising	6,112,871	5,069,708
Total non-program expenses	<b>10,187,686</b>	9,161,103
Total expenses	<b>66,655,466</b>	63,427,925
<b>Excess of revenue over expenses</b>	<b>21,550</b>	786,419

## Where the Money Goes



## Where the Money Comes From



Visit our website to see the full set of Right To Play International's consolidated financial statements, including notes and the auditor's report.

## LEARN MORE



# Boards of Directors

## International Board of Directors

Dag Skattum, Chair  
Johann Olav Koss, Founder  
Matt Tedford, Treasurer  
Gaby Abdelnour  
Mireille Abujawdeh  
Leen Al Zaibak  
Kristina Brovig  
Amadou Gallo Fall  
Tsega Gebreyes  
Wilco Jiskoot  
Rehmah Kasule  
Kate McGilvray  
Mehrdad Noorani  
Andrew Pickersgill  
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Ava Hill  
Shannon Hosford  
Kevin Lind  
Marnie McBean  
Tim Nixon  
George So  
Sean St. John  
Ken Tanenbaum  
Sandra Taube-Godard  
Matthew Thomas

## Germany

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Luisa Fritzmeier  
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Nick Hartmann  
Fatim Kissa-Diekmann  
Lesley Kyd-Rebenburg  
Leo Plank  
Florian Wendelstadt

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Johann Olav Koss  
Kristin Skauan Kleven  
Aksel Lund Svindal  
Roger Solheim  
Michael Vollset

## Switzerland

Martin Bidermann, Chair  
(resigned June 2024)  
Alexander Troller, Chair  
(as of July 2024)  
Dr. Thomas Hammer, Vice-Chair  
Eric-A. Balet  
Marco Büchel  
Déborah Carlson-Burkart  
Barbara Keller  
Tom Kessler  
Dr. Christoph Nater  
François Randin  
Sonja Ringdal  
Dr. iur. Carole Schmied-Syz  
Christoph Tonini

## The Netherlands

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Roderik Bolle  
Erik Bouland  
Pamela Boumeester  
Remko de Bruijn  
Harmen Holtrop  
Margriet de Schutter  
Mies de Vries  
Gijs Vuursteen

## United Kingdom

Greg Lai, Chair  
Leslie McCormack Gathy, Deputy Chair  
Mireille Abujawdeh  
Perihan Bassatne  
Chemmy Crawford (Alcott)  
Nancy Curtin  
Sonal Dash  
Lindsay Groves  
Alex Howell  
Kasase Kabwe  
Marijana Kolak (resigned June 2024)  
Karyn Macdonald  
Kjartan Rist  
Louisa Watt

## United States

Rob Pulford, Chair  
Lance R. Taylor, Vice Chair  
Nancy Arnot Taussig  
Allyson Felix  
Mali Friedman  
Carisa Graf-Suleman  
Mark Pellerin  
Evelyn Stevens  
Shiv Vasisht  
Steinar Zinke  
Mark Hantho, Emeritus

## Our Commitment to Safeguarding

At Right To Play, safeguarding is a fundamental priority, deeply embedded in our mission and culture. Our International Board of Directors and executive leadership are unwaveringly committed to creating and maintaining safe environments for all children, communities, staff, volunteers, and representatives associated with our organization. We have established robust systems to prevent the abuse of power and the exploitation of vulnerability, ensuring that no individual is harmed due to our actions or negligence. For more information, visit [www.righttoplay.com/safeguarding](http://www.righttoplay.com/safeguarding).

# Offices

## Country Offices

### Burundi

Avenue Juru, Quartier Gasekebuye,  
Plot Number 3, PO Box 5123  
Bujumbura Mairie

### Canada

43 Front Street East, Unit 200  
Toronto, Ontario, M5E 1B3  
+1 416 203 0190

### Ethiopia

1st Floor, Zefco Building, Near Lanchia  
Train Station, Addis Ababa  
+251 11 467 0002

### Ghana

5 Potato Avenue, East Legon,  
Accra, Ghana  
+233 (0)30 703 8353

### Jordan

Mohammad Abdullah Sadeq Street,  
Villa 11B  
+962(06)556 1328

### Lebanon

Street #901, Dekwaneh 1161 Industrial  
Park Bldg, 4th Floor  
Dekwaneh, Mount-Lebanon  
+961 1 684183, +961 1 684332

### Mali

Route du 3e Pont, Missabougou  
Bamako  
(office phone line unavailable)

### Mozambique

Rua Fernão Melo e Castro, NO 276,  
First Floor, Bairro da Sommerchild  
Maputo  
+258 82 304 2021

### Pakistan

Plot 3-D, Ground Floor, 3rd Road  
Sector G-10/4, Islamabad, Pakistan  
+92 051 235 1872

### Palestinian Territories

Al Attari Building No. 67, 3rd Floor,  
Nile Street, Al Tireh, Ramallah  
0097022975733

### Rwanda

KN 16 Ave, 17 Kiyovu, Kigali  
+250 252 583 310

### Senegal

Sacré Coeur 3 VDN N°9366  
BP: 17639, Dakar  
+221 338242046

### Tanzania

Plot #446, Darui Street  
Mikocheni Regent Estate  
P.O.Box 79701, Dar es Salaam  
+255 (0) 22 2774161

### Uganda

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+256 200 900 997

## National Offices

### Canada

43 Front Street East, Unit 200,  
Toronto, Ontario, M5E 1B3  
+1 416 203 0190  
[www.righttoplay.ca](http://www.righttoplay.ca)

### Germany

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+49 (0) 89 2170 4909-0  
[www.righttoplay.de](http://www.righttoplay.de)

### Norway

Parkveien 60, 0254 Oslo  
[www.righttoplay.no](http://www.righttoplay.no)

### Switzerland

Seefeldstrasse 162,  
CH-8008 Zurich  
+41 44 552 04 88  
[www.righttoplay.ch](http://www.righttoplay.ch)

### The Netherlands

Johan Huizingalaan 763a,  
1066 VH Amsterdam  
+31 20 225 2731  
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### United Kingdom

Edinburgh House,  
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London, SE11 5DP  
+44 (0) 203 915 4946  
[www.righttoplay.org.uk](http://www.righttoplay.org.uk)

### United States

26 Broadway, 3rd Floor,  
New York, NY 10004  
+1 646 649 8280  
[www.righttoplayusa.org](http://www.righttoplayusa.org)



1,500



Our team in Mali helped more than 1,500 children who lost their birth certificates when they were forced to flee their homes to get new documents so they could enroll in school

“I thought that there was no room for blind people to have education access and I assumed all blind people are left at home. I was not aware of the presence of support at school for disabled children. But thanks to Right To Play, I was able to enroll in school. I have a dream to become a teacher, and I am passionate to support children with disabilities left at home like me.”

– Chala, 14,  
Ada’aa District, Ethiopia



**RIGHT TO PLAY**

**Right To Play International**  
43 Front Street East, Unit 200  
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+1 416 203 0190

[www.righttoplay.com](http://www.righttoplay.com)  
[@righttoplayintl](https://www.instagram.com/righttoplayintl)  
BN / Registration Number  
88880 4218 RR0001

