

2025 ANNUAL REPORT

RIGHT TO PLAY UK LIMITED
FOR THE YEAR ENDED 31 DECEMBER 2025

25 years
of impact
through play



RIGHT TO PLAY





Table of contents

A message from our UK leadership	4	Safeguarding commitment	25
A message from our President and CEO	5	Our Ambassadors	26
Our 2025 global reach and impact	5	Select 2025 Partners	28
25 years of being there for children	8	Global consolidated financials	29
Early childhood care and education	10	Report of the Trustees	30
Primary education	12	Independent auditor’s report	35
Gender equality and girls’ well-being	14	Statement of financial activities	38
Psychosocial & emotional well-being	16	Balance sheet	39
Education in emergencies	18	Cash flow statement	40
Advocacy and thought leadership	20	Notes to the financial statements	41
Our year in the UK	22	Country and National Offices	51

Right To Play UK Trustees

Greg Lai	Chair
Leslie McCormack Gathy	Deputy Chair
Mireille Abujawdeh	
Perihan Bassatne	(resigned June 2025)
Chemmy Crawford (Alcott)	
Nancy Curtin	
Sonal Dash	
Lindsay Groves	
Alex Howell	
Kasase Kabwe	
Ben Kay	(appointed Sept 2025)
Karyn Macdonald	
Kjartan Rist	
Doug S. Smith	(appointed July 2025)
Louisa Watt	(resigned June 2025)

UK Executive Director

Gillian McMahon

Company Secretary

Gillian McMahon

Auditor

CT Audit Limited, 61 Dublin Street,
Edinburgh EH3 6NL

Bank

HSBC Bank PLC UK, 1-3 Bishopsgate, Cornhill,
London EC2N 3AQ

Registered company number

05441373

Registered charity number

1112404 (England and Wales)
SC052331 (Scotland)

Registered office

Office G04, 170 Kennington Lane,
London, SE11 5DP

Messages from our UK leadership

In 2025, Right To Play marked our 25th anniversary. This was an opportunity to celebrate the lives we've helped transform over the past quarter of a century, but also a powerful reminder that millions of children continue to face extreme challenges and are denied their fundamental rights.

Today, more than one in five children live in areas affected by conflict, while the latest estimates show that 272 million children are out of school globally – an increase of 21 million in just one year. Millions more have seen their lives disrupted by displacement, poverty and climate crisis.

In a world where crises continue to deepen and grow more complex, we remain unwavering in our belief that every child deserves the opportunity not just to survive, but to learn, play and thrive.

In 2025, we were able to reach more than 4.6 million children through our global programmes. Throughout this report, you'll see how your support is helping children learn, strengthening emotional well-being, supporting girls to stay in school, and creating safe spaces where children affected by conflict and crisis can recover and rebuild hope.

To our supporters, donors, trusts and foundations, corporate partners, ambassadors, schools and universities, volunteers, and the UK government: thank you. Your generosity and shared belief in our vital mission enables us to change children's lives through the power of play.

For 25 years, Right To Play has stood alongside children facing some of the world's greatest challenges. Today, as conflict, displacement and humanitarian need continue to disrupt childhoods across the globe, that mission is as relevant and necessary as ever.

Around the world, humanitarian needs continue to grow while international aid budgets are under increasing pressure. With over 473 million children now living through conflict, alongside displacement and barriers to education, the role of organisations like Right To Play is critical.

Throughout its 25-year history, Right To Play has shown that play is far more than fun or recreation. It is a powerful tool for helping children learn, recover from adversity and develop the confidence and skills they need to build brighter futures.

The achievements highlighted throughout this report demonstrate not only the strength of our programmes today, but also our ambition to reach many more vulnerable children in the years ahead.

On behalf of the Board of Trustees, I would like to thank our staff, volunteers, ambassadors, partners and my fellow Trustees for their dedication throughout the year.

Above all, thank you to every supporter whose generosity makes this work possible.



Gillian McMahon

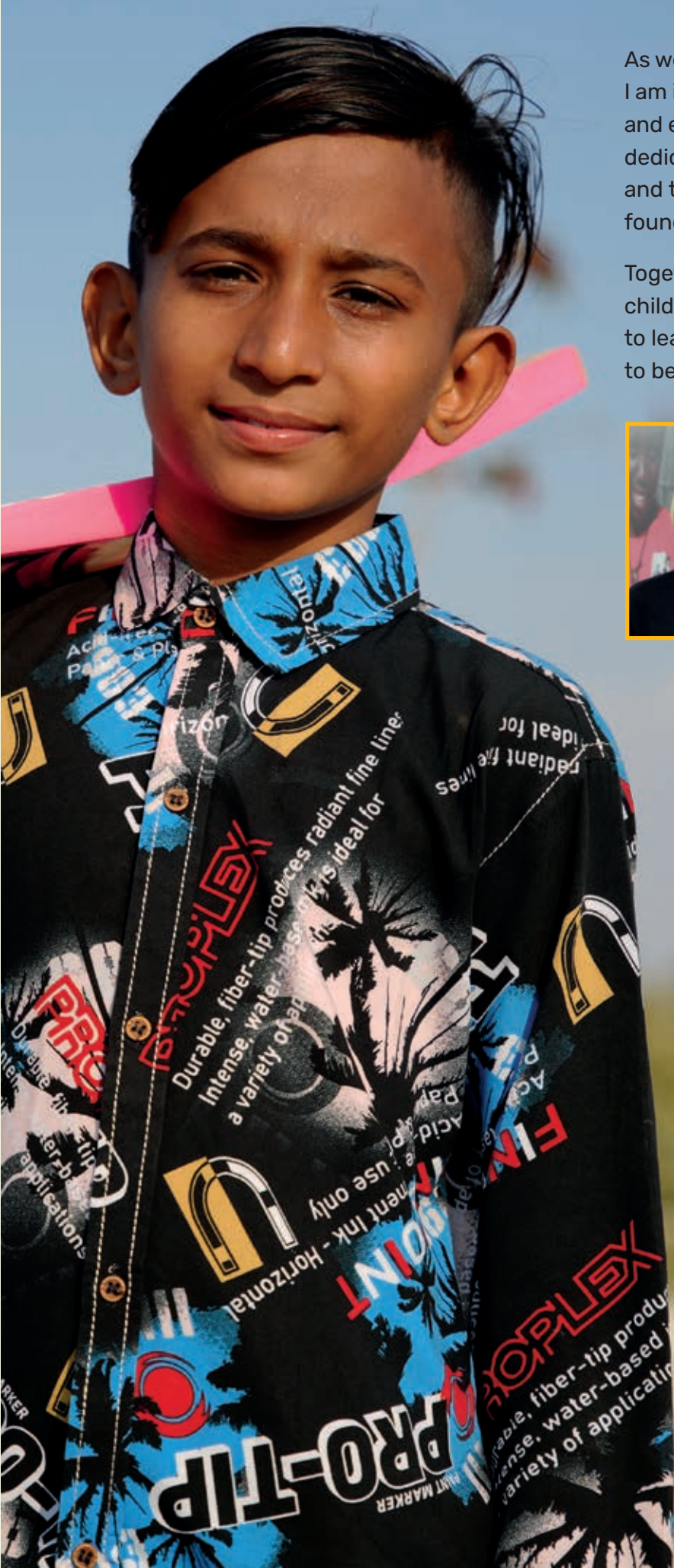
Gillian McMahon
Executive Director
Right To Play UK



Greg Lai

Greg Lai
Chair, Board of Trustees
Right To Play UK

A message from our President & CEO



As we look back on our reach and impact in 2025, I am inspired by what we have achieved together, and even more motivated by what lies ahead. The dedication of our staff, the trust of our partners, and the generosity of our supporters form the foundation of everything we do.

Together, we can continue to ensure that children have the opportunity – and the agency – to learn, to play, and to thrive. I am honoured to be part of this journey with you.



Jessie Thomson

Jessie Thomson
President & CEO
Right To Play International

Photo credit © Right To Play / Num Films

Right To Play protects, educates, and empowers children to rise above adversity through the power of play. We are a global leader in delivering play based-programmes that promote children and young people’s learning and well-being.

Changing lives through the power of play.

4,646,101

children & young people reached

285,612

educators engaged in play-based learning

75,464

parents & caregivers supported

8,744

community leaders mobilised

2,857

coaches & mentors empowered

1,704

government stakeholders involved



Behind every figure are children, communities, and partners united by a shared vision. Together, we’re expanding access to education, creating new opportunities for empowerment, and strengthening the systems that protect children’s rights today and for generations to come.

Ahead of the 1994 Lillehammer Olympics, Johann Olav Koss visited Eritrea and witnessed a boy kicking a ball he had made from a discarded shirt. It was a small, spontaneous act – but it revealed something profound: the extraordinary power of play.

That moment stayed with Johann. It was a reminder that **every child, everywhere, deserves the chance to play**. That conviction became our foundation; in 2000, it became our mission.

Twenty-five years later, it continues to drive everything we do.



LEARN MORE ABOUT OUR 25 YEARS OF IMPACT

Since 2000,

We've reached more than **18 million** children across **47 countries**.

We've empowered more than **70,000 Junior Leaders** to claim their rights.

We've trained more than **2 million educators and coaches** to support children's learning and well-being.

2003

Expanded programmes in Uganda, Tanzania, Mozambique, Mali, Thailand, Rwanda, Gaza and the West Bank, supporting 500,000 children weekly.

2006

New programmes in Ethiopia, Lebanon, Jordan, Ghana, China, Pakistan, and Burundi reaching 700,000+ children weekly.

2010 10 YEARS

Launched programmes in Indigenous communities in Canada, surpassed 1 million children reached globally each week.

2013

Responded to the Syrian refugee crisis with programmes in Lebanon and Jordan providing social and emotional support for refugee children.

2000

Right To Play is founded.

2001

Launched programmes across Africa, Asia, and the Middle East, reaching children in 30 countries.

2004

Measles vaccination campaign in Mali exceeded targets by up to 200%.

2007

Transitioned to local staff in every country, strengthening our early commitment to local leadership. Recognised as the top NGO working in disability in Ethiopia.

2011

Partnered with the government of Benin to develop a national early childhood education curriculum.

2014

Helped establish the International Day of Sport for Development and Peace, now celebrated annually.

2016

Integrated play-based learning into Rwanda's schools and teacher training.

2017

Trained 16,000 pre-primary teachers in Tanzania, reaching more than 800,000 children.

2018

Through a global coalition, secured a G7 pledge of CAD\$2.9 billion for girls' education.

2019

Partnered with Yo-Yo Ma and Silk Road Ensemble to launch Music for Development in Beirut; helped repeal a decree in Mozambique that barred pregnant girls from school.

2021

Made 100 games free and open-source in English, French, and Arabic; launched a girls' leadership programme in Senegal with Sadio Mané.

2020 20 YEARS

Rapidly shifted to remote and online programming when COVID-19 closed schools.

2022

Delivered supplies and emotional support to children coping with displacement, following the floods in Pakistan.

2023

Reached 5.6 million children globally, including 87,000+ refugees and displaced children.

2024

Successfully campaigned with partners for the United Nations to declare 11 June the International Day of Play.

2025 25 YEARS

Millions of children. One enduring belief: that play changes everything.

25 years of protecting, educating & empowering children through play

Thank you for being part of this journey and for helping us build what comes next.



Early Childhood Care & Education



The early years shape a child's future - and caregivers play the biggest role.

We equip parents with confidence and tools to support learning through simple, playful activities that promote both development and emotional well-being. Through songs, stories, movement, and shared moments of joy, families strengthen bonds, reduce stress at home, and help children thrive.



READ HOW WE ARE ENABLING PARENTS AND CAREGIVERS TO SUPPORT CHILDREN'S LEARNING AND WELL-BEING THROUGH PLAY TO GROW

Our early childhood programmes help girls and boys aged three to six with high-quality and playful early learning, laying the foundation for success in school and in life.

In 2025, we reached **7,790 young children** with safe, nurturing, and developmentally rich early childhood programmes and trained parent educators in child-centred approaches.

EARLY CHILDHOOD CARE & EDUCATION

IMPACT STORY

Parenting **through play**



READ VASTINA'S STORY HERE

Photo credit © Right To Play / Mpumbya Rodney

In Isingiro, Uganda, Vastina once felt overwhelmed caring for her daughter Christine, who was born with a disability. Poverty, stigma, and the stress of raising six children left little time for connection - and their home often felt tense and quiet.

That began to change when Vastina joined the **Play To Grow** programme. Through the programme, parent educators introduced simple, playful ways to engage with Christine and support her early development. What started as small moments - singing songs, playing outside, sharing time together - gradually built trust, confidence, and joy. Through these experiences, Vastina began to see her daughter differently.

Today, their home is filled with laughter, storytelling, and shared play. Christine is more engaged and expressive, and Vastina feels more

confident as a parent. Her husband has also embraced play as a better way to connect with their children. Vastina now encourages other parents in her community to choose connection over harsh discipline, especially in the early years - helping shift attitudes toward more playful, inclusive parenting.

"Showing love makes a child strong."

— Vastina, parent



Primary Education



Our programmes ensure that primary school-aged children, especially girls, experience engaging, high-quality learning and leave school with stronger literacy, numeracy, and social emotional skills. We do this by putting play at the centre of classroom practice.

In 2025, we helped **214,742 children** improve their literacy, numeracy, and problem-solving skills through active, play-based learning.

We also trained **9,549 teachers** in playful pedagogy strengthening classroom engagement and teacher-student relationships.

PRIMARY EDUCATION

PROGRAMME SPOTLIGHT

Play, protection & keeping girls in school

Save Her Seat Tanzania supports Grade 5–7 learners across **40 primary schools** in the Serengeti and Tarime regions, delivered in partnership with the African Inland Church of Tanzania (AICT) and made possible thanks to funding from the UK government through UK Aid Match, and generous donations from our supporters and our partners LFC Foundation – the official charity of Liverpool Football Club. The programme reaches **25,294 children** – including **12,934 girls and girls with disabilities** – helping them build essential life skills like self-confidence, communication, leadership, collaboration, decision-making, and problem-solving through gender-responsive, play-based learning.

“Having a special place just for us girls to use is such a big change. I used to worry about how to manage my menstrual period when there was no privacy, but now I can focus on my studies.”

— Mericiana Wambura, Head Girl,
Nyamombara Primary School

In a context where girls face barriers such as limited access to quality education, child marriage, early pregnancy, low parental support, and a lack of girl-friendly bathrooms, Save Her Seat strengthens schools, teachers, and communities to keep girls learning and in school. Partners also mobilise communities to challenge harmful gender norms and champion girls’ education.



97%

of girls **regularly attend girls’ clubs** across 40 schools, sustaining participation and peer support

83%

of girls report **feeling safe at school** – up 14%, with gains that **include girls with disabilities** – reflecting safer environments and protective practices

“Games are enjoyable. People can learn a lot through play.”

— Mary, student
Save Her Seat Programme, Tanzania



Gender Equality & Girls' Well-Being



Photo credit © Right To Play / Abdoulaye Faye

IMPACT STORY

In Senegal, girls face real barriers to sport, including harmful gender norms, limited access to safe facilities, and the persistent message that competition and physicality belong to boys.

At just 15, Elisabeth is rewriting what's possible for girls in her community. Learn how she found belonging and became a champion through wrestling.

"Sport gave me strength and a place to belong."

— Elisabeth, Senegal



READ ELISABETH'S
STORY HERE

Our programmes support girls and young women to build confidence, leadership, and voice - while engaging young people to challenge the harmful gender norms that hold them back. Through safe spaces, mentorship, inclusive sport, and gender-responsive teaching, we help girls develop essential life skills, stay in school, and grow into the leaders they already have the potential to be.

In 2025, we equipped **292,813 girls** and **74,233 young women** with the skills, support, and safe spaces they need to stay in school, build confidence, and assert their rights.

GENDER EQUALITY & GIRLS' WELL-BEING

PROGRAMME SPOTLIGHT

Play for the prevention of violence against women and girls



Photo credit © Right To Play / Num Films

Pakistan ranked last out of 148 countries in the World Economic Forum's Global Gender Gap Report 2025, with women and girls continuing to face barriers to education, healthcare, and employment.

When we launched **What Works I** in 2015, the results were remarkable: reductions in bullying, lower rates of depression among children, improved gender attitudes, and a decline in corporal punishment at school and at home. Building on this progress, **What Works II** - funded by the UK's Foreign, Commonwealth & Development Office and delivered in partnership with Aahung and the Aga Khan University - continues to develop safer, more equitable school environments.

The programme is mainstreaming a play-based, life-skills curriculum across **112 public and private schools** in Sindh. Through a whole-school model - mentoring Junior Leaders, strengthening school management, and training teachers in prevention-focused lessons - it is shifting classroom dynamics for the better. In 2025 alone, we reached **5,972 children**, over half of them girls, building their confidence, life skills, and ability to make safe decisions. A major milestone this year was the approval of the Play-Based Life Skills Education Manual by the Sindh Teacher Education Development Authority (STEDA), opening the door to widespread adoption across public schools.

"Instead of scolding students, I involve them in movement-based or discussion activities to redirect their energy positively."

— Teacher, Pakistan

The programme's impact has drawn regional attention - our Pakistan team was invited to share their learnings in Ethiopia, where Education Specialist Maham Khan presented the curriculum adaptation journey.

From Sindh's classrooms to regional stages, What Works II is proving the power of play-based learning to protect as well as educate.



LEARN MORE ABOUT
THE **WHAT WORKS**
INITIATIVE



Psychosocial & Emotional Well-Being



Our programming reached refugee settlements in Uganda, Mali, and Burundi; conflict-affected communities in Lebanon, Gaza and the West Bank; and marginalised areas in Pakistan.

Children and young people living through conflict, displacement, and daily stress need more than academic support - they need space to heal. We provide safe, supportive environments where children can express themselves, build resilience, and regain a sense of stability. Through play-based activities led by trusted facilitators, children learn to regulate their emotions, reduce anxiety, and reconnect with learning and each other

In 2025, we supported **63,655 children** to strengthen their emotional well-being and coping skills.

PSYCHOSOCIAL & EMOTIONAL WELL-BEING

PROGRAMME SPOTLIGHT

Where **healing and hope** take the field

In 2025, the **Kukivi Project** continued to transform the lives of young people in Burundi by harnessing the power of sport to create safer, more supportive communities for children and youth affected by displacement. "KuKivi" - meaning "busy at work" in Kirundi - is funded by the Olympic Refugee Foundation in collaboration with the Burundi National Olympic and Paralympic Committees, the Ministry of Youth and Sports, and the Ministry of Gender and Solidarity.

"What happened to me does not define who I am. Through sport, I regained my self-worth and my place in the community."

— Girl, 17, Burundi



Photo credit © Right To Play / Wide Communications

2025 results at a glance:

9,002
young people
reached

4,900
community
members reached

80
junior leaders
trained

561
refugees
supported

4
government
authorities
involved

46
youth with
disabilities
engaged

The project's work is grounded in three key outcomes:

1. **Stronger support systems** among parents, coaches, and youth leaders to meet the psychosocial needs of young people
2. **Improved life skills** for returnee and host-community youth through structured sport activities
3. **Greater government leadership** in advancing sport for protection

Education in Emergencies

PROGRAMME SPOTLIGHT

Restoring childhood amid conflict

The situation in Gaza remains critical, with conflict, repeated displacement, and prolonged school closures profoundly affecting children's safety, learning, and emotional well-being. Many no longer have access to secure, structured environments where they can play, learn, and reconnect with peers - conditions essential to their healthy development.



Photo credit © Right To Play / Palm Media

EDUCATION IN EMERGENCIES

Circle of Hope responds to this urgent need by supporting approximately **1,100 conflict-affected children** aged 5–12 living in shelters and displacement settings. Funded by the **AFAS Foundation** and implemented in partnership with the **Tamer Institute for Community Education**, the programme offers safe, predictable learning and psychosocial support activities that help restore children's sense of stability and connection to education. Caregivers are also engaged to better support their children's coping and resilience in this highly stressful environment.

"You give them a small toy, and they hold it as if it were their homeland, as if it were a cloud lifting them away from the war, a cloud that rains dreams. You offer them a smile, and they return it with a laugh louder than the bombs."

— Ahmad Mortaja, Psychosocial Specialist, Gaza



Photo credits © Right To Play / Palm Media



Impact and reach

-  **1,108 children reached**
-  **12 structured Arabic literacy and numeracy sessions**, helping counter significant learning loss due to school closures
-  **5 Temporary Learning Spaces (TLS) established** in collaboration with the Tamer Institute, providing safe access to learning and social interaction for displaced children
-  **28 facilitators trained** in play-based learning methodologies, safeguarding, child protection, gender inclusion, and strategies for creating supportive classroom environments

Advocacy and Thought Leadership

How we **scaled up learning** in 2025

Play-based learning is no longer a philosophy – it’s gaining ground in classrooms worldwide. In 2025, Right To Play’s sustained advocacy delivered concrete policy influence, system adoption, and scaled implementation.



Thought leadership at the ADEA Triennale

Right To Play presented at the **2025 Association for the Development of Education in Africa (ADEA) Triennale**, in support of the Ghana Ministry of Education. Alongside our Technical Assistance partners – Sabre Education, Lively Minds, and Innovations for Poverty Action – we shared evidence-based and scalable approaches to early learning and teacher development.



Advocacy at the International Education Conference in Paris

At the **4th International Education Conference** in Paris, Right To Play Mali highlighted how play-based pedagogy supports inclusive education for displaced children – advancing the case for investment in fragile contexts.



Photo credit © Right To Play / Luca Imberi



Influencing policy in Ghana

Right To Play and partners secured the inclusion of Kindergarten In-service Teacher Training on Play-based Learning within Ghana’s Global Partnerships for Education Ghana Accountability for Learning Outcomes project. This delivers play-based training to approximately 29,000 public kindergarten teachers across 14,700 schools. We are also supporting the development of Social Emotional Learning (SEL) curricula and early childhood stimulation modules spanning ages 0–3 through Primary 4.



Supporting future teachers in Mozambique

In Mozambique, Right To Play partnered with the Ministry of Education to train pre-service teachers in play-based learning methodologies – strengthening the next generation of educators.

MEET OUR ALUMNI

Twenty-five years of impact is more than a timeline – **it’s a generation of transformed lives.** The strongest proof of our work lives in the children who have grown into leaders, advocates, and global citizens.

UGANDA

From junior leader to **community healer**

Daphine was once a shy girl who rarely spoke up in school. In her community, girls’ education was often overlooked. Through Right To Play programmes, she found her voice – building confidence, leadership, and passion for helping others.

At just 10 years old, she became a Junior Leader, guiding younger children, leading health-focused games, and challenging harmful norms around girls’ rights.

“Right To Play moulded me into the person I am today.”

– Daphine

Today, Daphine is a comprehensive nurse in Kampala, using the empathy and communication skills she developed as a child to support girls, adolescents, and women. She is a dedicated advocate for girls’ health and education – and she still dreams big.

MEET
DAPHINE



Photo credit © Right To Play / Mpumbya Rodney

“I know my worth.”

Our year in the UK

2025 was another year of significant growth for **Right To Play UK**. We are truly grateful for the ongoing commitment of our dedicated supporters, ambassadors, trusts, foundations, partners and the UK government, all of whom share our belief in the vital role of play in supporting the world's most vulnerable children.

A new partnership project in Ethiopia

In July, we launched a new project in Ethiopia with our long-standing partners LFC Foundation – the official charity of Liverpool Football Club – to improve reading skills and mental well-being for vulnerable children.

The three-year project will support 9,500 children, including those living with disabilities and children displaced by conflict, in Debre Birhan City, Amhara Region. **More than 200 teachers** will be trained in play-based, child-centred teaching and in delivering psychosocial support to children affected by trauma.

Gillian McMahon, Executive Director at Right To Play UK, said: "We are incredibly proud to be working with our partners LFC Foundation to deliver this vital project in Ethiopia. Together, we will be creating safe, inclusive spaces where vulnerable children can learn, heal and thrive."



Photo credit © Right To Play / Heran Films

OUR YEAR IN THE UK



Celebrating 25 years of play

In October, we held a **free exhibition in central London** to celebrate Right To Play's 25th anniversary. **25 Years of Play** showcased some of the most striking photography and films capturing the resilience and spirit of children from across our global programmes over the past quarter of a century.

We welcomed a wide range of guests, including supporters, partner organisations, Board members, schoolchildren, ambassadors, and more than 60 Playmakers – a network of dedicated young professionals who support Right To Play.

We were also joined by policy professionals, government officials, academics and partners for the launch of our policy brief, Accelerating Foundational Learning Through Play.

Championing children's right to play

Right To Play UK continued to campaign for every child's right to play throughout the year. In September, we were pleased to attend the inaugural meeting of the new **All-Party Parliamentary Group on Play in Westminster**, championing play for children and working to put play at the heart of childhood.

Taking on challenges for change

We were so grateful to the individuals, community groups, schools and universities that raised invaluable funds for children around the world throughout the year. Supporters ran, swam and hiked in events including the **London Marathon** and **Royal Parks Half Marathon**, while **Padethon 2025** – a 25-hour padel marathon in Scotland – **raised more than £10,000** for Right To Play UK. We're thankful for the incredible ongoing support we receive from the **Imperial College Right To Play Society** and other partners. Thank you to everyone who went the extra mile to make our work possible.





Photo credit © Right To Play / Marc Sethi

£1 million from Postcode Lottery players

We were proud to announce that players of the Postcode Lottery had **raised £1 million** to help us transform the lives of vulnerable children in our global programmes. Right To Play UK has received vital funding raised by Postcode Lottery players since 2024.

"We are so grateful for the incredible support we receive from players of the Postcode Lottery. A huge thank you for helping to give children a better future."

– Maider Lacalle Clemente,
Head of Partnerships, Right To Play UK

A record-breaking Sports Quiz

In November, we celebrated our **ninth annual Sports Quiz** at Nobu Hotel in London.

Hundreds of guests at the special event – which was generously supported by our partners Flutter International – helped **raise more than £350,000 to help transform the lives of children** in our global programmes – our highest ever fundraising total. Teams from many of London's leading private equity and finance firms competed for the iconic Sports Quiz trophy during a thrilling evening, hosted by our quizmaster John Inverdale.

A wonderful line-up of sporting stars and ambassadors showed their support, including Liverpool FC legends Jermaine Pennant, Niamh Fahey and Jason McAteer, who joined us as part of our inspirational partnership with LFC Foundation – the official charity of Liverpool Football Club.

Seeing impact first-hand in Rwanda

In November, Right To Play UK Board members, ambassadors and **Executive Director Gillian McMahon visited Rwanda** to see the impact of our life-changing programmes. Right To Play has worked in Rwanda for more than two decades and **reached more than 131,000 children** in the country in 2025.

Safeguarding commitment

Safeguarding means ensuring that every person who encounters our work – children, community members, and colleagues alike – is protected from harm.

It is a commitment rooted in the **UN Convention on the Rights of the Child** and aligned with the Core Humanitarian Standard. Our Safeguarding Policy, reviewed and strengthened in 2025, embeds this commitment into everything we do – from project design and partnership agreements to the resourcing of survivor-centred support.



LEARN MORE ABOUT
OUR COMMITMENT TO
SAFEGUARDING



Our Ambassadors

Thank you to all the Ambassadors who supported and amplified our work in 2025.

- Aleksander Aamodt Kilde**, Alpine Skiing, Norway
- Paul Accola**, Alpine Skiing, Switzerland
- Chemmy Alcott**, Alpine Skiing, United Kingdom
- Abdi Salam Ali**, Track & Field, Switzerland
- Kayla Alexander**, Basketball, Canada
- Bianca Andreescu**, Tennis, Canada
- Nora Angehrn**, Golf, Switzerland
- Duan Asemota**, Track & Field, Canada
- Miranda Ayim**, Basketball, Canada
- Billy Bridges**, Sledge Hockey, Canada
- Marco Büchel**, Board Member, Alpine Skiing, Liechtenstein
- Matthijs Büchli**, Cycling, The Netherlands
- Dario Cologna**, Cross-Country Skiing, Switzerland
- Thijs van Dam**, Field Hockey, The Netherlands
- Thomas Dekker**, Cycling, The Netherlands
- Diggy Dex**, Singer/Songwriter, The Netherlands
- Sasha DiGiulian**, Rock Climbing, United States
- Uschi Disl**, Biathlon, Germany
- Eva Drummond-de Goede**, Field Hockey, The Netherlands
- Sam Effah**, Track & Field, Canada
- Halvor Egnér Granerud**, Ski Jumping, Norway
- Allyson Felix**, Track & Field, United States
- Nouchka Fontijn**, Boxing, Coach, Speaker, The Netherlands

- Severin Freund**, Ski Jumping, Germany
- Akwasi Frimpong**, Skeleton, The Netherlands
- Roger Furrer**, Golf, Switzerland
- Moritz and Stephanie Fürste**, Field Hockey & Co-Founder of Hyrox, Germany
- Sasha Gollish**, Track & Field, Canada
- Marco Hagemann**, Commentator & Moderator, Germany
- Michelle Heimberg**, Springboard Diving, Switzerland
- Alison Jackson**, Cycling, Canada
- Hugo Kennis**, TV Chef, The Netherlands
- Simone van de Kraats**, Waterpolo, The Netherlands
- Rutger Letschert**, Fitness & Lifestyle, The Netherlands
- Carlos Lima**, Handball, Switzerland
- Aksel Lund Svindal**, Alpine Skiing, Norway
- Rosie MacLennan**, Gymnastics, Canada
- Lucas Malcotti**, Fencing, Switzerland
- Sadio Mané**, Football, Senegal
- Alexander Martinez**, Track & Field, Switzerland
- Diana Matheson**, Soccer, Canada
- Brolin Mawejje**, Snowboarding, Uganda, United States
- Sade McCreath**, Track & Field, Canada
- Anders Mol**, Beach Volleyball, Norway
- Ragnhild Mowinckel**, Alpine Skiing, Norway

- Tanguy Nef**, Slalom, Switzerland
- Marissa Papaconstantinou**, Para Athletics, Canada
- Pat Perry**, Mental Magician and Conjuror, Switzerland
- Suzann Pettersen**, Golf, Norway
- Andrew Poje**, Ice Dancing, Canada
- Grace Prendergast**, Rowing, United Kingdom
- Nathan Redmond**, Football, United Kingdom
- Laurine van Riessen**, Cycling, The Netherlands
- Laurence Rochat**, Cross-Country Skiing, Switzerland
- Bernhard Russi**, Honorary Board Member, Alpine Skiing, Switzerland
- Pien Sanders**, Field Hockey, The Netherlands
- Maximilian Schachmann**, Cycling, Germany
- Anna Schaffelhuber**, Para Alpine Skiing, Germany
- Lauritz Schoof**, Rowing, Germany
- Myrthe Schoot**, Volleyball, The Netherlands
- Alex & Maia Shibutani**, Ice Dancing, United States
- Birgit Skarstein**, Rowing, Cross-Country, Norway
- Arvin Slagter**, 3x3 Basketball, The Netherlands
- Sami Jo Small**, Ice Hockey, Canada
- Ben Sonnemans**, Judo, Entrepreneur, The Netherlands
- Christian Serum**, Beach Volleyball, Norway
- Lauren Stam**, Field Hockey, The Netherlands
- Jeroen Stekelenburg**, Sports Journalist, The Netherlands

- Amelie Stiefvatter**, Moviemaker & Moderator, Germany
- Johannes Thingnes Bo**, Biathlon, Norway
- Eva van Timmeren**, Content Creator, The Netherlands
- Maarten Tjallingii**, Cycling, The Netherlands
- Tessa Veldhuis**, Rugby, TV Host, The Netherlands
- Rivkah op het Veld**, Sports Journalist, The Netherlands
- Anouk Vergé-Dépré**, Beach Volleyball, Switzerland
- Anouk Vetter**, Track & Field, The Netherlands
- Marijn de Vries**, Cycling, Journalist, Host, The Netherlands
- Andreas Wenzel**, Alpine Skiing, Switzerland
- Hayley Wickenheiser**, Ice Hockey, Canada
- Raphael Wicky**, Football, Switzerland
- Erica Wiebe**, Wrestling, Canada
- Markus Zberg**, Cycling, Switzerland
- Mats Zuccarello**, Ice Hockey, Norway

MEET OUR ALUMNI

PAKISTAN

From silence to science

Mahnoor grew up in a low-income household in Hyderabad, navigating pressure to stay quiet, stay indoors, and abandon her dreams after her father passed away. Everything changed when she met Coach Shamim through a Right To Play programme. Through play-based activities, she found her voice, her confidence, and the courage to keep pursuing her education despite fear and financial hardship.

“I wasn’t allowed to say anything because I was a girl. Now, I make my own decisions and can stand on my own.”

— Mahnoor

With new confidence, Mahnoor became a Junior Leader, helping younger girls express themselves and stay in school. Today, she is studying science and preparing for medical school, determined to become a gynaecologist who supports girls and women in her community.



Photo credit © Right To Play / Num Films



Photo credit © Right To Play / Num Films



MEET MAHNOOR

“Believe in yourself because you can become whatever you want.”

Select 2025 Partners

We are deeply thankful to the following global partners who have shown significant commitment to Right To Play over the last year by generously providing funding, supporting programme implementation, and amplifying awareness of our organisation at a global level.



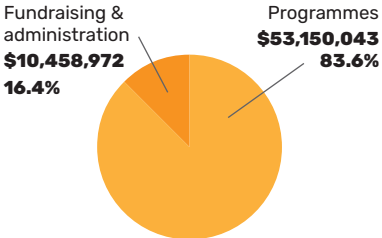
Consolidated Financial Statements

We are grateful for the trust that donors have placed in us to protect, educate, and empower children. We are proud to share annual reports and consolidated financial statements as part of our commitment to openness and accountability.

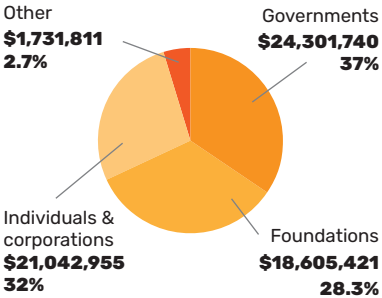
Consolidated Statement of Financial Position

As at December 31, 2025	2025	2024
	CAD \$	CAD \$
Assets		
Current assets		
Cash	20,137,867	26,444,589
Investments	8,683,549	5,834,342
Contributions receivable	5,875,556	5,404,326
Harmonised Sales Tax receivable	118,044	196,889
Prepaid and other expenses	1,205,547	1,553,414
	36,020,563	39,433,560
Capital assets	353,670	486,419
	36,374,233	39,919,979
Liabilities		
Current liabilities		
Accounts payable and accrued liabilities	3,819,153	2,191,883
Deferred contributions	10,862,550	17,780,265
Deferred lease inducement	45,074	45,074
Employee post-retirement benefits	115,525	588,462
	14,842,302	20,605,684
Long-term		
Employee post-retirement benefits	574,097	310,986
Deferred lease inducement	122,241	160,325
Deferred capital contributions	149,707	230,010
	15,688,347	21,307,005
Net assets		
Invested in capital assets	203,963	256,409
Internally restricted net assets	4,155,782	4,155,782
Unrestricted	16,326,141	14,200,783
	20,685,886	18,612,974
	36,374,233	39,919,979
For the year ended December 31, 2025		
Revenue		
Government	24,301,740	25,387,538
Individuals	9,998,399	7,220,248
Corporations	11,044,556	11,152,413
Foundations and charities	18,605,421	20,761,979
Other income	1,731,811	2,154,838
Total revenue	65,681,927	66,677,016
Expenses		
Programme expenses		
Programme implementation	50,431,347	54,177,335
Public awareness and education	2,718,696	2,290,445
Total programme expenses	53,150,043	56,467,780
Non-programme expenses		
Administrative	4,369,892	4,074,815
Fundraising	6,089,080	6,112,871
Total non-programme expenses	10,458,972	10,187,686
Total expenses	63,609,015	66,655,466
Excess of revenue over expenses	2,072,912	21,550

Where the Money Goes



Where the Money Comes From



For reference, the average GBP to CAD exchange rate during 2025 was approximately \$1 CAD = £0.54 GBP.

Visit our website to see the full set of Right To Play International's consolidated financial statements, including notes and the auditor's report.

LEARN MORE





Report of the Trustees

LEGAL STRUCTURE AND GOVERNANCE

Right To Play UK Limited is a charitable company limited by guarantee, incorporated on 3 May 2005 and registered as a charity on 5 December 2005.

Right To Play UK is a charity registered in England and Wales (Registration Number 1112404) and in Scotland (Registration number SC052331), as well as a company limited by guarantee (Registration Number 05441373). The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. Nothing in these Articles shall authorise an application of the property of the Charity for purposes which are not charitable in accordance with section 7 of the Charities and Trustee Investment (Scotland) Act 2005. In the event of the company being wound up, members are required to contribute an amount not exceeding £10.

The Right To Play UK Board of Trustees governs the charity in the UK and is responsible for determining policies and overseeing the strategic direction of the organisation. The Board met four times in 2025 and delegated the day-to-day operations of the charity to the Executive Director. The Trustees are shown on page 3. New Trustees are appointed in consultation with the full UK Board and inducted and trained by the senior team.

The Right To Play UK Finance and Audit Committee comprises three members of the Board as a minimum and is appointed by the UK Board to assist the trustees in fulfilling their oversight responsibilities. During 2025, the Finance and Audit Committee was Chaired by Right To Play UK Trustee, Nancy Curtin.

Fundraising code of practice

Right To Play UK is registered with the Fundraising Regulator and is a member of the Institute of Fundraising. Our fundraising activities are supervised by the Executive Director and Senior Leadership Team and follow recommended fundraising codes of practice. We did not receive any complaints about our fundraising activities in 2025.

RISK MANAGEMENT

The Trustees are responsible for identifying and reviewing the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. The UK Executive Director, as operational manager of the charity, manages risk on a day-to-day basis and reports regularly to the Chair, the Finance and Audit

Committee and the Board on risk issues, reporting on an updated risk register to the Board at each meeting. Each item is scored according to its perceived potential impact and likelihood together with actions that either have or will be taken in mitigation. One of the primary aims of the Finance and Audit Committee is to provide assurance over the procedures in place to manage the identified risks.

The Trustees considered the principal risks to be:

- dependence on a relatively small support base in an international development fundraising environment, which faced additional pressure in the UK and globally during 2025.
- low brand recognition within the UK
- reliance on small staff team and retention of staff with institutional knowledge.

These risks are currently being managed by a comprehensive fundraising strategy which has been in place since 2022 and is focused on growing the organisation, developing a more diverse and sustainable funding portfolio and building our UK audience and brand. This approach has continued to achieve strong results over the period and the organisation continues to grow income and reach across a range of audiences. The Senior Management Team also works closely with the Right To Play International People and Culture team to recruit and retain talent, reporting regularly to Trustees on team capacity.

RELATED PARTIES

Right To Play UK works in partnership with Right To Play International, under a shared Cooperation Agreement.

CHARITABLE OBJECTS

The objects of Right To Play UK are to relieve the stress and hardship of children and to conduct and procure research into the causes of hardship and distress of children. The charity advances education, promotes health and harmony, and advocates for the improvement of health, education, community building, and the provision of sport and play opportunities.

PUBLIC BENEFIT

The Trustees confirm that they have complied with the duty in the Charities Act 2022 to have due regard to the Charity Commission's guidance on public benefit, which addresses the need for all charities' aims to be, demonstrably, for the public benefit.

Right To Play UK's objectives are to protect, educate and empower children to rise above adversity through the power of play. Our role in the UK is to raise awareness and funds for the vital work of Right To Play, as well as advocate on the importance of play, in order to make a growing contribution to our global efforts to bring about real change in children's lives.

Working together with our partners and the global Right To Play organisation, we work with children in some of the most difficult and dangerous places on earth, helping them to stay in school and graduate, resist exploitation and overcome prejudice, prevent disease and to heal from war and abuse.

For over 25 years, we have delivered programmes with impact in both development and humanitarian contexts. As pioneers in a unique approach to learning, both inside and outside of the classroom, we harness play, one of the most fundamental forces in a child's life, to help children dismantle barriers and embrace opportunities. We are the only global development organisation focused exclusively on using the power of play to transform children's lives.

ACHIEVEMENTS AND PERFORMANCE

2025 was an extraordinary and turbulent period for the broader NGO sector. Around the world, organisations are navigating increasing geopolitical instability, shrinking humanitarian space, economic uncertainty, and rising needs among the communities we serve. These pressures were felt most acutely by children. Too many were facing disrupted education, limited protection, and environments where their voices are not heard and their rights were not upheld.

Over the course of the year, Right To Play reached 4,646,101 children across 13 countries, helping them rise above adversity through play. In challenging contexts, our play based approaches created inclusive learning environments, strengthened confidence in girls, built social and emotional skills, and unlocked pathways to possibility.

Right To Play reached vulnerable children living through conflict and crisis. Through our global programmes, in 2025, we supported 63,655 children to strengthen their emotional well-being and help them cope with trauma, anxiety and grief, including in Lebanon, Gaza and the West Bank. Right To Play supported more than 44,000 refugee and internally displaced children worldwide.

Our programmes provided safe, inclusive spaces for children to learn, heal and play. More than 3,500 children with disabilities participated in our programmes in 2025. 53% of children reached through our programmes were girls, reflecting one of our core aims of improving gender equality and girls' well-being.

In 2025, Right To Play collaborated with governments and policymakers to bring about system-wide change at national and regional levels, including helping to integrate and scale play within education systems. For instance, in Ghana, Right To Play continued working closely with the Ministry of Education, Education Service, National Teaching Council and curriculum authorities to embed evidence-based play-based learning into curriculum, teacher training and classroom practice nationally.

We also strengthened our influence on education policy through advocacy and thought leadership, including the launch of our Accelerating Foundational Learning Through Play policy brief, promoting the integration of play-based learning into national education systems. Alongside reaching millions of children through our programmes, we continued to champion children's right to play globally and advance evidence-based approaches to improving learning, well-being and protection outcomes.

2025 marked Right To Play's 25th anniversary, which was celebrated at an exhibition of our work in London. Our annual Sports Quiz was the most successful to date, raising over £350,000, and we launched multiple new partnership projects, including a new programme in Ethiopia supported by LFC Foundation – the official charity of Liverpool Football Club.

KEY MANAGEMENT PERSONNEL

The key management personnel are defined as the senior management team, which during 2025 consisted of the UK Executive Director, Head of Communications and Engagement, Head of Partnerships, and Head of Fundraising. During 2025, the UK Executive Director role was expanded to include responsibility for Global Strategic Initiatives, leading on a portfolio of strategic organisational fundraising growth initiatives and new markets for Right To Play International. The Board of Trustees is responsible for setting the pay of the Executive Director, in line with global pay scales.

FINANCIAL REVIEW

The charity continues to fund its activities through corporate partnerships, individual donations, grants from trusts and foundations and a range of fundraising events. In 2025 Right To Play UK income was £2,794,387 (2024: £2,425,921) which was an increase of 15% on 2024 and 120% since 2021, as the organisation continued to deliver its current funds and awareness raising strategy.

The charity's restricted income in 2025 was £949,990 (2024: £664,746). In 2025 we pursued new individual giving and partnerships opportunities, continuing to build and diversify our support base, while stewarding a community of dedicated supporters who believe in the importance of our work.

PLANS FOR THE FUTURE

In 2026 the charity intends to continue delivering its successful fundraising strategy, managing key partnerships and individual giving, while developing a pipeline of new support. The organisation will also expand its corporate giving strategy and develop a new event around International Day of Play. It will also continue to strengthen brand reputation, reach and influence and nurture a strong and engaged staff team.

RESERVES POLICY

To enable the smooth running of the charity, a minimum level of unrestricted cash is held to cover three months of estimated future operating expenses.

The final reserves at the end of 2025 were £585,424 (£242,707 restricted), which was higher than the amount required by our reserves policy due to planned operating expenses at the start of 2025. Free reserves were £342,717.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees, who are also directors of the charitable company, are responsible for preparing their report and the financial statements in accordance with applicable law and regulations. Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

The financial statements are required by law to give a true and fair view of the state of the affairs of the charitable company and the group and of the surplus or deficit for that period. In preparing these financial statements the Trustees are required to:

- select suitable accounting policies and apply them consistently
- observe methods and principles in the Charities SORP
- make judgements and estimates that are reasonable and prudent
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the charitable company will continue in operation.

The Trustees are also responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT OF DISCLOSURE TO THE AUDITOR

So far as the Board of Trustees are aware:

- a) there is no relevant audit information of which the Charity's auditors are unaware; and
- b) they have taken all steps that they ought to have taken as Trustees and in order to make themselves aware of any relevant audit information and to establish that the Charity's auditors are aware of that information.

AUDITOR

The auditor, CT Audit Limited, will be proposed for re-appointment at the forthcoming meeting of the Right To Play UK Board.

Signed on behalf of the Board



Gregory Lai, Chair of Trustees

9 June 2026

Independent Auditor's report

INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF RIGHT TO PLAY UK LIMITED FOR THE YEAR ENDED 31 DECEMBER 2025

OPINION

We have audited the Financial Statements of Right to Play UK Limited (the charitable company) for the year ended 31 December 2025 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of charitable company's affairs as at 31 December 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and Regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

OTHER INFORMATION

The other information comprises the information included in the Trustees' Annual Report, other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR’S REPORT

OPINIONS ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees’ Annual Report which includes the Directors’ Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees’ Annual Report which includes the Directors’ Report has been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees’ report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- adequate and sufficient accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the charitable company’s financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors’ remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies’ regime and take advantage of the small companies’ exemption in preparing the Trustees’ report and from the requirement to prepare a strategic report.

RESPONSIBILITIES OF THE TRUSTEES

As explained more fully in the Statement of Responsibilities of the Trustees, the Trustees’ are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

AUDITOR’S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

We have been appointed auditor under the Companies Act 2006 section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud.

INDEPENDENT AUDITOR’S REPORT

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We gained an understanding of the legal and regulatory framework applicable to the charitable company and the industry in which it operates and considered the risk of acts by the charitable company which were contrary to applicable laws and regulations, including fraud. These included but were not limited to the Charities Act 2011; Charities and Trustee Investment (Scotland) Act 2005, Companies Act 2006 and employment legislation.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion.

We focused on laws and regulations that could give rise to a material misstatement in the company’s financial statements. Our tests included, but were not limited to:

- enquiries of management and the directors about any known or suspected instances of non-compliance with laws and regulations including fraud;
- review of minutes of Board Meetings throughout the period;
- reviewing any correspondence with regulators including the Charity Commission and OSCR;
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance.

The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council’s website at: www.frc.org.uk/auditorsresponsibilities This description forms part of our auditor’s report.

USE OF OUR REPORT

This report is made solely to the Board of Trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charitable company’s Trustees, as a body, in accordance with Section 44 (1) (c) of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006 (as amended). Our audit work has been undertaken so that we might state to the charitable company’s members and its Trustees those matters we are required to state to them in an auditor’s report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company’s members as a body and the charitable company’s Trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Steven Smillie

Steven Smillie
(Senior Statutory Auditor)

For and on behalf of CT Audit Limited
Chartered Accountants & Statutory Auditor
61 Dublin Street, Edinburgh EH3 6NL

Date: 15 June 2026

CT Audit Limited is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

Statement of financial activities

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE INCOME & EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2025

		Unrestricted funds	Restricted funds	2025 Total funds	2024 Total funds
	Notes	£	£	£	£
INCOME FROM:					
Donations	2	1,837,438	949,990	2,787,428	2,421,606
Investments	3	6,959	-	6,959	4,315
Total		1,844,397	949,990	2,794,387	2,425,921
EXPENDITURE ON:					
Raising funds	4	449,500	-	449,500	547,930
Charitable activities					
Projects	5	285,304	994,370	1,279,674	822,837
Grants for International operations		1,205,360	-	1,205,360	874,014
Total		1,940,164	994,370	2,934,534	2,244,781
NET MOVEMENT IN FUNDS		(95,767)	(44,380)	(140,147)	181,140
RECONCILIATION OF FUNDS					
Total funds brought forward		438,485	287,087	725,577	544,437
TOTAL FUNDS BROUGHT FORWARD		342,717	242,707	585,424	725,577

All income and expenditure arise from continuing activities. The charity has no recognised gains or losses other than those included in the results above and therefore no separate statement of total recognised gains and losses has been presented.

The accompanying notes form part of these financial statements.

Balance sheet

BALANCE SHEET AS AT 31 DECEMBER 2025

		Unrestricted funds	Restricted funds	2025 Total funds	2024 Total funds
	Notes	£	£	£	£
FIXED ASSETS					
Tangible Assets	11	-	-	-	-
Investments	12	1	-	1	1
		1	-	1	1
CURRENT ASSETS					
Debtors: amounts falling due within 1 year	13	412,097	149,857	561,954	502,506
Cash at bank and in hand	14	122,804	92,850	215,654	341,589
		534,901	242,707	777,608	844,095
CREDITORS					
Amounts falling due within 1 year	15	(192,185)	-	(192,185)	(118,519)
NET CURRENT ASSETS		342,716	242,707	585,423	725,576
TOTAL ASSETS LESS CURRENT LIABILITIES		342,717	242,707	585,424	725,577
NET ASSETS		342,717	242,707	585,424	725,577
FUNDS					
	Notes			2025	2024
	18			£	£
Unrestricted funds				342,717	438,490
Restricted funds				242,707	287,087
TOTAL FUNDS				585,424	725,577

The financial statements were approved and authorised for issue by the Board of Trustees on 9 June 2026 and were signed on its behalf by:



Gregory Lai
Chair of Trustees

The accompanying notes form part of these financial statements.

Cash flow statement

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2025

	2025	2024
	£	£
CASH FLOWS FROM OPERATING ACTIVITIES	(132,894)	179,383
CASH FLOWS FROM INVESTING ACTIVITIES		
Interest Received	6,959	4,315
Net cash provided by investing activities	6,959	4,315
CHANGE IN CASH AND CASH EQUIVALENTS IN THE REPORTING PERIOD	(125,935)	183,698
Cash and cash equivalents at the beginning of the reporting period	341,589	157,891
Cash and cash equivalents at the end of the reporting period	215,654	341,589

NOTES TO THE CASH FLOW STATEMENT

	2025	2024
	£	£
RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES		
Net (expenditure)/income for the reporting period	(140,150)	181,140
Decrease/(Increase) in debtors	(59,452)	17,183
(Decrease)/Increase in creditors	73,666	(14,624)
Interest Received	(6,959)	(4,315)
Net cash provided by operating activities	(132,894)	179,384

ANALYSIS OF CHANGES IN NET DEBT

	2025 At start of year	2025 Cash Flows	2025 At end of year
	£	£	£
Cash at bank and in hand	187,082	(130,260)	56,822
Cash Equivalents – Investment in Fixed Deposit	154,507	4,325	158,832
Total	341,589	(125,935)	215,654

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

1. ACCOUNTING POLICIES

Basis of Preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (published in 2019) – (Charities SORP (FRS102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. Right To Play UK meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Going concern

Right To Play UK Limited’s activities, together with the factors likely to affect its future development, performance and position are set out in the Trustee’s report. Right To Play UK Limited’s forecasts and projections show that the charity should be able to continue to operate at the current level. The Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the Trustees continue to adopt a going concern basis in preparing the annual report and accounts.

Statement of cash flows

The charitable company’s cash flow statement reflects the presentation requirements of FRS 102.

Income

All income is recognised once the charity has entitlement to income, it is probable that income will be received and the amount of income receivable can be measured reliably. Voluntary income is recognised when there is entitlement, probability of receipt and the amount can be measured with sufficient reliability. Donated services and facilities may be included as income at current market value where this value is ascertainable and the donation is an ongoing arrangement. Where a market value is not available, appropriate estimates are made. In the current and prior year, the value of donated services and facilities was ascertained from the entities that made the donations.

Where the charity would not have ordinarily sought to obtain and pay for a service, no value is recognised in the financial statements. Fundraising income related to the income generated from organised events and is also recognised where there is entitlement, probability of receipt and the amount can be measured with sufficient reliability. Investment income is recognised on a receivable basis.

Expenditure

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the time spent on projects.

Raising funds

Costs of generating funds include staff costs, operational overheads and other costs relating to events organised by the charity for funds and awareness raising. These and other fundraising costs are regarded as necessary to generate funds that are needed to finance charitable activities.

Charitable activities

These costs relate to projects delivered by Right To Play International and Right To Play programmes and include travel costs and other costs considered to be in the furtherance of the charitable objectives of the charity. Support costs have been allocated as applicable to the charitable activities of the charity. Grants relate to amounts donated to Right To Play International.

Governance costs

This comprises the costs of compliance with constitutional and statutory requirements and is now allocated in line with support costs.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life. Exhibition equipment –10% on cost Computer equipment –33% on cost

Investments

Investments in subsidiary undertakings are included in the accounts at cost.

Taxation

The charity is exempt from corporation tax on its charitable activities.

REPORT OF THE TRUSTEES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees. Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Leased assets and obligations

Rental costs under operating leases are written off in equal amounts over the period of the leases.

Employee benefits

- Short term benefits including holiday pay are recognised as an expense in the period in which the service is received.
- Termination benefits are accounted for on an accrual basis and in line with FRS 102.

Estimates and Judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Although these estimates are based on management's best knowledge of the amount, events or actions, actual results may ultimately differ from those estimates. The Trustees consider depreciation to be subject to estimation and judgement.

Financial Instruments

Basic financial instruments are initially recognised at transaction value and subsequently measured at amortised cost with the exception of investments which are held at fair value. Financial assets held at amortised cost comprise cash at bank and in hand, together with trade and other debtors. A specific provision is made for debts for which recoverability is in doubt. Cash at bank and in hand is defined as all cash held in instant access bank accounts and used as working capital. Financial liabilities held at amortised cost comprise all creditors except social security and other taxes.

REPORT OF THE TRUSTEES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

2. DONATIONS

	2025 £	2024 £
Institutional grants	417,516	101,791
UK government grants	532,474	562,955
Donations from individuals	399,738	300,151
Donations from corporations and institutions	1,076,585	1,122,657
Donations from fundraising events and campaigns	352,114	334,052
Donated services and facilities	9,000	-
	2,787,428	2,421,606

Included above is £949,990 for restricted purposes which is presented as grants in above note (2024: £664,746)
The donation services and facilities relate to event costs.

3. INVESTMENT INCOME - UNRESTRICTED FUNDS

	2025 £	2024 £
Bank interest	6,959	4,315

4. EXPENDITURE ON RAISING FUNDS

	2025 £	2024 £
All costs incurred were unrestricted		
	Notes	
Promotional materials		51,20825,422
Special event costs		138,765164,302
Support costs	6	259,527358,206
		449,500547,930

REPORT OF THE TRUSTEES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

5. EXPENDITURE ON CHARITABLE ACTIVITIES

	Notes	Projects £	Grants for int'l programmes £	Total 2025 £
International programme costs		994,370	-	994,370
Grants to Right To Play International		-	1,200,000	1,200,000
Support costs	6	285,304	5,360	290,664
TOTAL FUNDS		1,279,674	1,205,360	2,485,034
Analysed as:				
Unrestricted		285,304	1,205,360	1,490,664
Restricted	18	994,370	-	994,370

EXPENDITURE ON CHARITABLE ACTIVITIES		Projects £	Grants for int'l programmes £	Total 2024 £
International programme costs		589,200	-	589,200
Grants to Right To Play International		-	863,324	863,324
Support costs	6	233,636	10,690	244,326
TOTAL FUNDS		822,836	874,014	1,696,850
Analysed as:				
Unrestricted		233,636	874,014	1,107,650
Restricted	18	589,200	-	589,200

6. SUPPORT COSTS

	Cost of raising funds £	Project costs £	Grants for int'l programmes £	Total 2025 £
Office running costs	64,496	3,625	-	68,122
Bad debt expense	-	-	-	-
Travel costs	28,116	3,598	-	31,714
Rent	22,709	-	-	22,709
Staff costs	138,847	272,720	-	411,567
Governance costs	5,360	5,360	5,360	16,080
	259,527	285,304	5,360	550,191

Support costs have been allocated on the basis of estimated time spent on projects.

SUPPORT COSTS	Cost of raising funds £	Project costs £	Grants for int'l programmes £	Total 2024 £
Office running costs	27,815	10,201	-	38,016
Bad debt expense	236	-	-	236
Travel costs	21,392	4,731	-	26,123
Rent	20,848	72,223	-	93,071
Staff costs	277,225	135,792	-	413,017
Governance costs	10,690	10,690	10,690	32,070
	358,206	233,636	10,690	602,533

REPORT OF THE TRUSTEES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

7. GOVERNANCE COSTS

	Notes	2025 £	2024 £
Auditor's remuneration	8	16,080	32,070
		16,080	32,070

8. NET INCOME / (EXPENDITURE)

Net resources are stated after charging/(Crediting) of:	2025 £	2024 £
---	-------------------	-------------------

FEES PAYABLE FOR THE AUDIT OF THE ANNUAL ACCOUNTS

to the company's current auditor	16,080	-
to the company's previous auditor	-	32,070
Operating lease rentals	22,709	93,071

9. TRUSTEES' REMUNERATION AND BENEFITS

No Trustees were reimbursed expenses, remunerated for their services or received benefits for their services to the charity in 2025 (2024: £Nil).

10. STAFF COSTS

	2025 £	2024 £
Wages and salaries	351,021	354,052
Social security costs	49,976	43,002
Defined contribution - pension costs	15,437	15,963
	416,435	345,702

The average monthly number of employees during the year was as follows:

	2025	2024
Executive Director	1	1
Fundraising/Project	8	5
Marketing/Communications	-	1
	9	7

During the year, 1 employee received annual salary between £90,001 - £100,000 and 1 employee between £60,001 - £70,000 (2024: 1 employee received annual salary between £90,001 - £100,000).

Key management personnel comprise the senior management team. The total employee benefits of the key management personnel of charity were £308,272 (2024: £253,579)

REPORT OF THE TRUSTEES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

11. TANGIBLE FIXED ASSETS

	Exhibition equipment £	Computer equipment £	Totals £
COST			
At 1st January 2025	7,091	4,868	11,959
Disposals	(7,091)	(4,868)	(11,959)
At 31st December 2025	-	-	-
DEPRECIATION			
At 1st January 2025	7,091	4,868	11,959
Depreciation on disposals	(7,091)	(4,868)	(11,959)
At 31st December 2025	-	-	-
NET BOOK VALUE			
At 31st December 2025	-	-	-
At 31st December 2024	-	-	-

12. FIXED ASSET INVESTMENTS

Shares in group undertakings

COST		£
At 1st January 2025 and 31st December 2025		1

There were no investment assets outside the UK.
The company’s investments at the balance sheet date in the share capital of companies include the following:

Right To Play UK Trading Limited	2025	2024
Aggregate capital and reserves (£)	1	1
Holding %	100	100

The company was dormant during the current and prior year.

REPORT OF THE TRUSTEES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025 £	2024 £
Amounts owed by associated undertakings	288,460	344,800
Other Debtors	108,490	149,151
Grants Receivable for Restricted Programmes	149,857	-
Pre-payments	15,147	8,555
	561,954	502,506

14. CASH AT BANK AND IN HAND

	2025 £	2024 £
Investment in Fixed Deposit - maturity less than 90 days	158,832	154,507
Cash at bank and in hand	56,822	187,082
	215,654	341,589

15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025 £	2024 £
Trade Creditors	508	849
Accruals	15,150	33,621
Other taxes and social security	16,670	13,558
Amounts owed to associated undertakings	159,857	70,491
	192,185	118,519

16. OPERATING LEASE COMMITMENTS

	Land and buildings 2025 £	2024 £
Expiring within one year	22,235	80,226

17. PENSION COMMITMENTS

The charity operates a defined contribution pension scheme and contributions are charged in the statement of financial activities as they accrue. The charge for the year was £15,437 (2024: £15,963) and payable at the end of the year was £2,934 (2024: £2,328).

REPORT OF THE TRUSTEES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

18. MOVEMENT IN FUNDS

	At 01 Jan 25	Income	Expenditure	At 31 Dec 25
	£	£	£	£
UNRESTRICTED FUNDS				
General fund	438,484	1,844,397	(1,940,164)	342,717
RESTRICTED FUNDS				
Lebanon Programme - READ Foundation	29,009	15,000	(44,009)	(0)
Tanzania - Save Her Seat - LFC Foundation	135,658	75,000	(126,338)	84,320
Tanzania -Save Her Seat - FCDO	39,958	229,996	(269,955)	-
Pakistan - What Works 2 - FCDO	77,462	302,478	(379,940)	-
Tanzania -Save Her Seat - Institutional Donor	5,000	-	-	5,000
Global Emergency Appeal - Individual Grant	-	232	-	232
Palestine Flexible Themed Programme - Institutional Grant	-	50,000	(31,934)	18,066
Tanzania -Save Her Seat - READ Foundation	-	24,784	(24,784)	-
Canadian Indigenous Programmes - Postcode Lottery UK	-	55,000	-	55,000
Ghana Play Acceleration Project - Souter Charitable Trust	-	10,000	(10,000)	-
Ethiopia Reading and Inclusion for Safe Education - LFC Foundation	-	150,000	(102,018)	47,982
Ethiopia - The READING Project - READ Foundation	-	37,500	(5,392)	32,108
	287,087	949,990	(994,370)	242,707
TOTAL FUNDS	725,571	2,794,388	(2,934,533)	585,424

MOVEMENT IN FUNDS

	At 01 Jan 24	Income	Expenditure	At 31 Dec 24
	£	£	£	£
UNRESTRICTED FUNDS				
General fund	332,895	1,761,175	(1,655,581)	438,490
RESTRICTED FUNDS				
UNICEF-WASH - Charity Donation	-	1,000	(1,000)	-
UNICEF-WASH - Corporate Donation	-	4,703	(4,703)	-
Multi-Right To Play Global Emergency Appeal - READ Foundation	-	35,000	(5,991)	29,009
UnRestricted-General Programme - Liverpool Foundation	193,353	-	(57,695)	135,658
FCDO Multi-Save Her Seat	-	263,935	(223,977)	39,958
FCDO-Play for Prevention of VAWG	18,188	299,020	(239,746)	77,462
Multi-Right To Play Global Emergency Appeal - Individual pooled donations	-	6,088	(6,088)	-
Multi-Save Her Seat - Foundation pooled	-	5,000	-	5,000
UnRestricted-General Programme - Palestine	-	50,000	(50,000)	-
	211,541	664,746	(589,200)	287,087
TOTAL FUNDS	544,436	2,425,921	(2,244,781)	725,576

REPORT OF THE TRUSTEES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

18. contd. MOVEMENT IN FUNDS

DESCRIPTION OF FUNDS AND THEIR PURPOSE

UK AID FROM THE UK GOVERNMENT
(Save Her Seat project)

Right To Play’s Save Her Seat project in Tanzania is made possible by generous donations from the public, LFC Foundation - the official charity of Liverpool Football Club, and UK aid from the UK government. This three-year project is supporting vulnerable girls in grades four to seven across 40 primary schools in the Tarime and Serengeti districts of Tanzania to increase girls’ access to school and improve the quality of education they receive.

UK AID FROM THE UK GOVERNMENT
(What Works 2 project)

Following on from an innovative global programme that tested various models in multiple countries across the globe, UK aid from the UK government is now supporting Right To Play’s What Works 2, which is helping to challenge harmful social norms and practices that contribute to violence against girls and women in Pakistan.

POSTCODE LOTTERY UK
(Indigenous Programmes, Ontario, Canada)

Postcode Lottery UK’s kind support is helping to empower indigenous children and young people across Ontario, Canada, by contributing to foster collective healing and resilience, uphold Indigenous sovereignty, and create pathways for lasting, community-led change. By helping to strengthen the voices, confidence, and leadership of young people, Postcode Lottery UK is supporting Indigenous communities not only to overcome the legacies of inequity but to thrive - culturally, socially, and emotionally - for generations to come.

LFC FOUNDATION
(Save Her Seat project, Tanzania)

Right To Play’s Save Her Seat project in Tanzania is made possible by generous donations from the public, LFC Foundation - the official charity of Liverpool Football Club, and UK aid from the UK government. This three-year project is supporting vulnerable girls in grades four to seven across 40 primary schools in the Tarime and Serengeti districts of Tanzania to increase girls’ access to school and improve the quality of education they receive.

LFC FOUNDATION
(Reading and Inclusion for Safe Education – RISE project, Ethiopia)

LFC Foundation - the official charity of Liverpool Football Club - is helping to transform children’s lives in Ethiopia through Reading and Inclusion for Safe Education (RISE), a three-year project that will improve reading skills and mental well-being among vulnerable children in Debre Birhan City, in the Amhara region. The project will support 9,500 children, including those living with disabilities and children who have been displaced by conflict.

READ FOUNDATION
(The READING Project, Ethiopia)

READ Foundation is helping to transform children’s lives in Ethiopia through The READING Project, a three-year project that is addressing the psychosocial and learning needs of out-of-school girls and internally displaced children in Debre Birhan City, in the Amhara region. The READING Project forms part of a wider project supported by LFC Foundation - the official charity of Liverpool Football Club. READ Foundation’s support is helping to provide urgent comprehensive child protection and psychosocial support to children impacted by crisis in Ethiopia.

READ FOUNDATION
(Beyond Games: Sports for Protection and Wellbeing project, Lebanon)

READ Foundation’s support helped improve the well-being and resilience of hundreds of 6–14-year-old children in the South Lebanon area following devastating conflict in the country. The delivery of music, sport and free play activities in community-based organisations urgently helped to enhance children’s psychosocial development and strengthen their social and emotional skills.

READ FOUNDATION
(Save Her Seat project, Tanzania)

Funding from READ Foundation urgently supported increased girls’ retention in schools. Contributing to Right To Play’s hugely successful three-year Save Her Seat project, funding from READ Foundation has enabled the provision of much-needed additional resources and training to 40 existing school-based Girls Clubs so that they can address barriers to girls’ education and promote gender equality in Tanzania.

SOUTER CHARITABLE TRUST
(Play Acceleration project, Ghana)

Souter Charitable Trust helped support the development of a vital digital infrastructure for teachers in Ghana so that they could incorporate play-based learning, part of the national curriculum, into their teaching. This is helping children meet developmental growth – physical, social, cognitive, and emotional – and attain expected learning outcomes, improving access to quality education for more children in Ghana and helping to improve the future life outcomes of children in the country.

19. ULTIMATE CONTROLLING PARTY

The charity is controlled by the Board of Trustees. The ultimate parent of the company is Right To Play International, a company incorporate in Toronto, Canada, and this is the largest and smallest company into which the results of the charity are consolidated. The consolidated accounts are available from 43 Front St E, Unit 200, Toronto, ON M5E 1B3 Canada.

20. RELATED PARTY DISCLOSURES

Donations received from related parties and trustees amount to £135,180 (2024: £146,759.05). None of those donations were outstanding from Trustees at year-end.

The charity paid for expenses of £151,601.55 (2024: £42,867) on behalf of its associated company, Right To Play International, which operates a branch in the United Kingdom. Right To Play International Canada also charged the charity for common shared costs of £20,495 (2024: £2,621). Net amounts are recovered from Right To Play International, Canada and there were no outstanding dues at year-end.

Grants of £2,429,371 (2024: £1,739,260) were transferred to Right To Play International Canada for international programmes during the year.

Amounts due from Right To Play International were £288,460 (2024: £344,800) and due to RTPI were £159,857 (2024: £70,491) at the year end.

21. PRIOR YEAR STATEMENT OF FINANCIAL ACTIVITIES

		Unrestricted funds	Restricted funds	2024 Total funds
		£	£	£
INCOME FROM:				
Donations	2	405,844	664,746	1,070,590
Raising funds	3	1,351,016	-	1,351,016
Interest	4	4,315	-	4,315
Total		1,761,175	664,746	2,425,921
EXPENDITURE ON:				
Raising funds	5	547,930	-	547,930
Charitable activities				
Projects	6	233,637	589,200	822,837
Grants for International operations		874,014	-	874,014
Total		1,655,581	589,200	2,244,781
NET MOVEMENT IN FUNDS		105,594	75,546	181,140
RECONCILIATION OF FUNDS				
Total funds brought forward		332,896	211,541	544,437
TOTAL FUNDS CARRIED FORWARD		438,490	287,087	725,577

Offices

COUNTRY OFFICES

Burundi Avenue Juru, Quartier Gasekebuye, Plot Number 3, PO Box 5123 Bujumbura Mairie	Lebanon Street #901, Dekwaneh 1161 Industrial Park Bldg, 4th Floor Dekwaneh, Mount-Lebanon +961 1 684183, +961 1 684332	Rwanda KN 16 Ave, 17 Kiyovu, Kigali +250 252 583 310
Canada 43 Front Street East, Unit 200 Toronto, Ontario, M5E 1B3 +1 416 203 0190	Mali Route du 3e Pont, Missabougou Bamako (office phone line unavailable)	Senegal Sacré Coeur 3 VDN N°9366 BP: 17639, Dakar +221 338242046
Ethiopia 1st Floor, Zefco Building, Near Lanchia Train Station, Addis Ababa +251 11 467 0002	Mozambique Rua Fernão Melo e Castro, N0 276, First Floor, Bairro da Sommerchield Maputo +258 82 304 2021	Tanzania Plot #446, Darui Street Mikocheni Regent Estate P.O.Box 79701, Dar es Salaam +255 (0) 22 2774161
Ghana 5 Potato Avenue, East Legon, Accra, Ghana +233 (0)30 703 8353	Pakistan Plot 3-D, Ground Floor, 3rd Road Sector G-10/4, Islamabad, Pakistan +92 051 235 1872	Uganda Ground Floor, Plot 49/51 Bukoto Street, Kamwokya, P.O Box 24947 Kampala +256 200 900 997
Jordan Mohammad Abdullah Sadeq Street, Villa 11B +962(06)556 1328	Palestinian Territories Al Attari Building No. 67, 3rd Floor, Nile Street, Al Tireh, Ramallah 0097022975733	

NATIONAL OFFICES

Canada 43 Front Street East, Unit 200, Toronto, Ontario, M5E 1B3 +1 416 203 0190 www.righttoplay.ca	Switzerland Seefeldstrasse 162, CH-8008 Zurich +41 44 552 04 88 www.righttoplay.ch	United Kingdom Office G04, Edinburgh House, 170 Kennington Lane, London, SE11 5DP +44 (0) 203 915 4946 www.righttoplay.org.uk
Germany Schraudolphstr. 3A, 80799 München +49 (0) 89 2170 4909-0 www.righttoplay.de	The Netherlands Johan Huizingalaan 763a, 1066 VH Amsterdam +31 20 225 2731 www.righttoplay.nl	United States 26 Broadway, 3rd Floor, New York, NY 10004 +1 646 649 8280 www.righttoplayusa.org
Norway Parkveien 60, 0254 Oslo www.righttoplay.no		

protecting,
educating,
& empowering
children
through
play.



RIGHT TO PLAY

Right To Play UK

Office G04, Edinburgh House,
170 Kennington Lane,
London, SE11 5DP

www.righttoplay.org.uk
[@righttoplayuk](https://www.instagram.com/righttoplayuk)



Photo credit © Right To Play / Luca Imberi