



RIGHT TO PLAY

PROTECT. EDUCATE. EMPOWER.

REPORT OF THE TRUSTEES
AND FINANCIAL STATEMENTS
RIGHT TO PLAY UK LIMITED

FOR THE YEAR ENDED 31 DECEMBER

2024 **25**
YEARS



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Right To Play UK Trustees

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Gillian McMahon

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Registered company number

05441373

Registered charity number

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Photo: Ismael Diallo Cover Photo: Num Films

Messages From Our UK Leadership

Over the past year, children around the world have continued to endure unimaginable hardship. Conflict, climate emergencies, and displacement are disrupting their lives and stealing their childhoods. Millions are still out of school, while countless others face lost learning, overcrowded classrooms and emotional trauma that threatens to derail their futures.

In the face of these immense challenges, our mission has never been more critical. Right To Play is providing children with a lifeline – offering safety, support and the chance to heal through the power of play and education. We are equipping children with the skills, confidence and resilience they need not just to survive, but to grow, learn and thrive.

We are proud to be expanding our reach and deepening our impact. From refugee camps to classrooms, we're helping to shape education systems for the long term – embedding our play-based approaches in national curricula and working hand in hand with governments, educators and communities to bring about lasting, systemic change.

This transformative work is only possible because of you – our incredible supporters, ambassadors, donors and partners. Your belief in our mission drives everything we do. Thanks to your support, we were able to reach 4.7 million children in 2024, creating hope and opportunity where it's needed most.

Thank you for standing with us. Together, we're helping children reclaim their childhoods and build brighter futures.

In 2024, children around the world faced crises on an unprecedented scale, placing millions at risk of harm, and threatening their development and well-being, with consequences that could last a lifetime.

Yet, amid these challenges, Right To Play's teams around the world are delivering transformational change. Their expertise, dedication and innovation are equipping vulnerable children with the tools they need to recover, learn and pursue their ambitions in life, often in the most difficult circumstances.

It has been inspiring to see how the critical importance of play is increasingly being recognised on the global stage. The adoption of the first International Day of Play by the United Nations last year reflects a growing consensus: play is not a luxury – it is a powerful force for development, protection and education. Right To Play has been instrumental in shaping that recognition thanks to tireless determination and proven impact.

2025 marks 25 years since Right To Play's founding. Since 2000, we've empowered 18 million children in 47 countries to overcome adversity and realise their potential. It's a significant milestone – a time to celebrate these achievements, and a moment to renew our commitment to our urgent mission.

Thanks to the generosity of everyone who supports our work, we are making our ambitious plans a reality, scaling and strengthening the impact of our global programmes. On behalf of Right To Play UK's Board, thank you for being part of this journey. With your support, we are protecting, educating and empowering children to take charge of their futures.



Gillian McMahon
Executive Director,
Right To Play UK

Gillian McMahon



Greg Lai
Chair, Board of Trustees,
Right To Play UK

Greg Lai



Message From Our Global Leadership

We hope you will be inspired by what you read in this report and feel, as we do, ever more committed to protecting, educating, and empowering children to

rise above adversity through the power of play. We are proud and grateful to have you by our side, and we thank you for your generous commitment.



Susan McIsaac
CEO
Right To Play International

Susan McIsaac



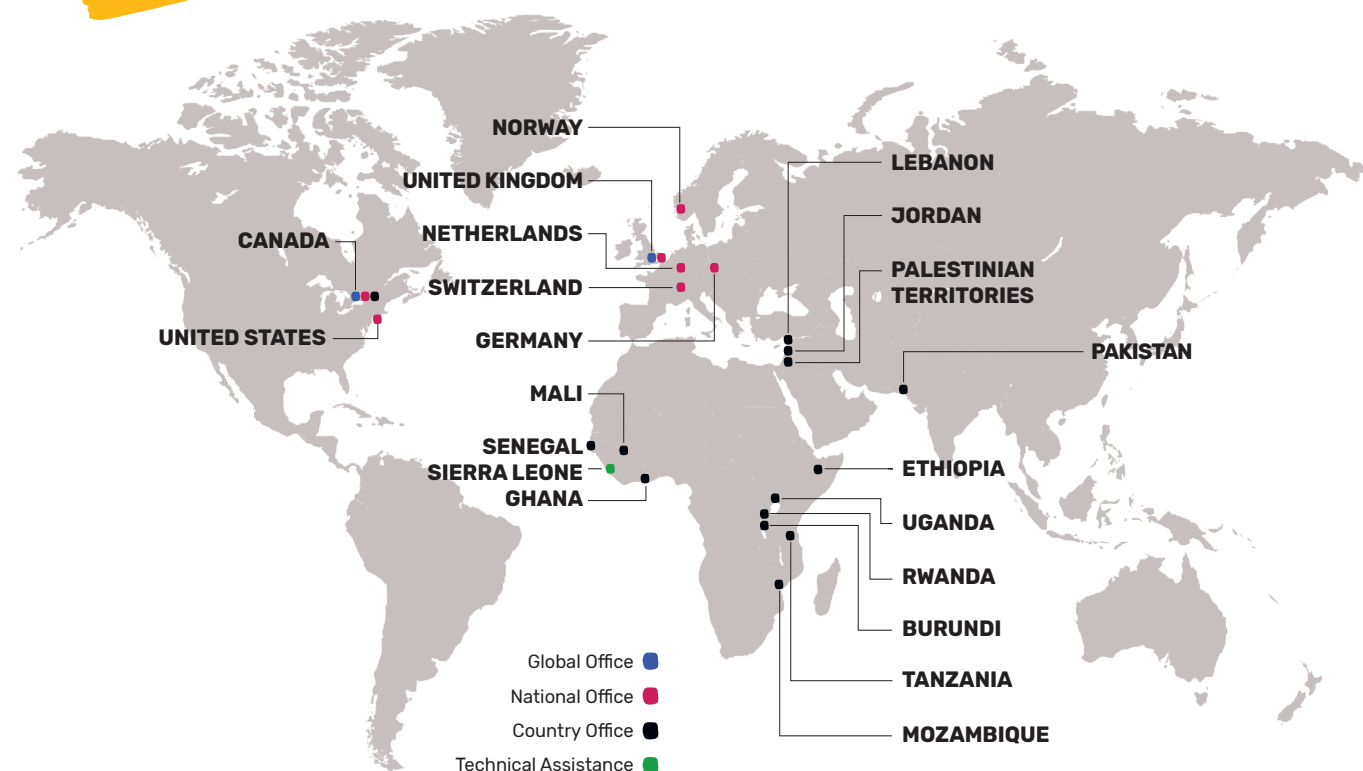
Kate McGilvray
Chair, International Board
of Directors

Kate McGilvray

2024 Reach

Right To Play protects, educates and empowers children to rise above adversity through the power of play. We are a global leader in delivering play based-programmes that promote children and young people's learning and well-being.

In 2024, we worked in the following countries:



OUR YEAR IN NUMBERS

550,000
parents and
caregivers



4,700,000
children
(48% were girls)



105,000
educators



Photos from left to right: Evelyn Atuha, George Kumi Koranteng Danso, Ralph Azar

IMPACT

Our work across the world focusses on four thematic areas:

EARLY CHILDHOOD CARE AND EDUCATION



Providing young children with high-quality, playful early learning and care that supports their education and development.

PRIMARY EDUCATION



Bringing an enriched learning experience to more primary school-aged children, improving their literacy and socio-emotional learning skills.

GENDER EQUALITY & GIRLS' WELL-BEING



Supporting girls and young women to build confidence and address harmful social norms through programmes that advance leadership and gender equality.

EMOTIONAL WELL-BEING AND CRISIS RESPONSE



Providing children, including marginalised, refugee and displaced children, with play-based psychosocial support.

Play is the way children learn, grow, and feel safe

Play-based learning helps children build confidence, develop critical thinking and decision-making skills, and learn how to collaborate with others. For children facing adversity, play creates an inclusive, engaging, and supportive environment where they can express themselves, cope with fear and trauma, and hold on to hope. Using arts, sport, guided play, or free play, educators and caregivers can ensure that every child has the chance to learn with purpose and joy.

The Characteristics of Play



Early Childhood Care And Education

2024 PROGRESS: Thousands of children in refugee and underserved communities developed their early literacy and socio-emotional skills. Parents and educators received training on how to build strong bonds with children and support their learning and development through play.



Giving Displaced Children the Chance to Thrive

In Uganda's Insingiro refugee settlement, more than 1,600 parents learned how to form trusting bonds with their children and support their learning and development through play in the Play To Grow programme. Only 37% of Ugandan children are enrolled in early childhood education – even fewer in refugee communities. Through weekly sessions, parents learned playful parenting and trauma-informed care, resulting in a threefold increase in positive parent-child relationships and a 93% rise in the number of parents who use play to support their children's development.

3x

Positive parent child-relationships more than tripled after parents used play to support children's learning and development at home

"I never got the chance to play or go to school. Because of how I grew up, I was always edgy. The programme has helped me make time for my children to play and enjoy themselves."

– Anita, refugee and Play To Grow participant, Uganda



LEARN MORE

Strengthening Early Childhood Development

Close to 5,000 children in Uganda's Nakivale Settlement benefited from early childhood care and education thanks to the Building Resilience and Education Through Play programme. For displaced children, education is a lifeline, yet many young children face barriers to learning. Through the programme, which is funded by Education Cannot Wait through Save the Children, we created safer, more inclusive and playful classrooms, provided teacher training, and improved hygiene and sanitation facilities, creating safe school settings where children can gain the skills they need to thrive.

PLAY supports brain development in early childhood.



Influencing Educational Policy

Every child deserves a strong start to their education, but few students in Ghana have a chance to learn and develop through play. To change this, we worked with the Ministry of Education to train more than 4,100 kindergarten teachers in how to use play-based approaches, and we worked to integrate play-based learning into the education system and curriculum. Children's literacy skills doubled by the end of the programme, and children's numeracy skills almost doubled. This transformative work, supported by the ELMA Foundation and the LEGO Foundation, is helping today's and tomorrow's young learners thrive.



2x

Literacy scores more than doubled among young children in our programme

40%

Socio-emotional learning scores increased by 41% among young children in our programme

Primary Education

2024 PROGRESS: In several countries, notably Burundi, Tanzania, and Ghana, children made gains in literacy and socio-emotional learning skills. And governments expressed commitment to incorporating play-based learning into educational policy and curriculum.



Boosting Literacy in Ghana, Tanzania, and Burundi

Displacement, gender discrimination, and poverty limit children's access to education. Almost 70% of 10-year-olds in low- and middle-income countries are unable to understand simple written text. In Ghana, Tanzania, and Burundi, the power of play-based learning helped children boost their literacy scores and develop a love of learning.

Students in Ghana improved their word recognition, reading fluency, and comprehension thanks to the P3 programme, which trained more than 83,000 teachers in close to 10,000 schools across the country. Through the programme, teachers learned how to use interactive, play-based learning strategies like games and storytelling to help students to develop reading comprehension, literacy skills, and a love of reading. Schools with low literacy rates made significant progress, reaching a more level playing field with similar schools.

In Tanzania, the percentage of non-readers in partner schools diminished to zero, and 97% of students answered comprehension questions correctly. The EQIE programme, which is supported by Norway, contributed to national education goals by training teachers to use play-based methods to boost students' literacy.

Meanwhile, in Burundi and Tanzania, the number of refugee and returnee students who showed adequate reading proficiency increased significantly, and 3x more students demonstrated socio-emotional learning skills. The introduction of Reading Clubs was one of the factors that contributed to the change.



2.5x

Children in partner schools in Tanzania were 2.5 times more likely to be proficient readers compared to children in other schools

Photo: Julius Mahela

“My mindset has shifted. I now understand the valuable role of play in learning, and the positive impact on our pupils. I am grateful to Right To Play for bringing this transformative programme to us.”

– Abdul M. Conteh, Head Teacher, who received training along with a group of educators as part of a special training partnership between Sierra Leone's Ministry of Education and Right To Play.

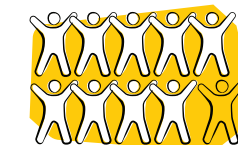
Helping Students Develop Future-Ready Skills

We need to equip young people with the skills they need to thrive in the workforce of the future. In Rwanda, more than 110,000 students learned STEM skills through hands-on tinkering, coding, and robotics lessons. STEM subjects aren't widely available to students in Rwanda, even though they're increasingly prized in the workforce. And boys often have more opportunities than girls to engage. Through the Plug in Play programme, students had a chance to work together on interactive and collaborative projects, gaining new confidence and problem-solving skills.

In Pakistan, the Roshan Rostay project broke down barriers to education for out-of-school children, particularly girls, through an accelerated learning programme offered in non-formal education centres. Many children in Karachi are forced to drop out of school because their parents can't afford school fees, or because they're girls. The accelerated learning programme uses playful learning to engage students and help them catch up on their education so they can stream back into the education system. Of the 1,500 students who enrolled, 90% graduated. The programme is now expanding to provide vocational training for middle-grade students to help them enter the workforce.

PLAY
helps children develop
a life-long love
of learning.

90%



90% of the 1,500 students who entered the accelerated learning programme in Karachi graduated and were able to stream into the school system and continue their studies

Gender Equality & Girls' Well-Being

2024 PROGRESS: Thousands of girls were able to claim their right to education, speak up about violence and abuse and how to stop it, and gain knowledge about their bodies and their rights.



Amplifying Girls' Voices

When girls are heard, supported, and included, they gain confidence to shape their futures. Creating safe spaces where they can speak up, challenge barriers, and advocate for their rights is key to building a more equal world. In Senegal, girls and youth with disabilities had a chance to identify challenges in their communities and share their concerns directly with government officials as part of the RECAF-Jeu project. We convened a National Youth Conference in Senegal where youth participants shared powerful stories about the barriers facing girls, and the importance of sport in their lives. In Lebanon, hundreds of girls journalled and drew their experiences with gender-based violence, and their ideas for how to stop it. Boys also participated in the activities, learning about the impact of violence on girls and women, and how to stand up for girls' rights.

69%

69% of participants in Senegal reported a reduction in gender-based violence

Healthy Choices, Healthy Bodies

Too many teenagers grow up without access to accurate information about their health. For girls, it means they're more likely to face early pregnancy, miss school during menstruation, or not know where to turn for help. Through the SHARE project, adolescents in Ghana, Mozambique, and Uganda can access mentorship groups where they can ask questions about their bodies and their health and learn about their rights. Thousands of adolescent girls and boys have gained confidence, life skills, and access to sexual and reproductive health services – many for the first time.

In Uganda, 96% of girls completed all sessions and many reported stronger knowledge, agency, and support. In Ghana, the number of girls who believe in youth's sexual rights increased by 77%. In Mozambique, 88% of girls in empowered to seek sexual and reproductive health information.

85%

In Ghana, 85% of participants report feeling confident saying no to sex

PARTNER SPOTLIGHT

Aahung, Pakistan

Aahung is a trusted leader in sexual and reproductive health and rights education. They often work in difficult contexts where harmful gender norms limit girls' knowledge and opportunities. Aahung and Right To Play are partnering on the What Works 2 project, which aims to reduce violence against women and girls by integrating gender-transformative education and play-based learning into schools. The project will reach girls in 160 schools with Aahung's curriculum on puberty and development, menstrual health, harmful social practices, bodily integrity, human rights, sexual harassment, and peer pressure.

PLAY
dismantles gender barriers and helps girls claim their rights.



Keeping Girls in School

Our Save Her Seat project in Tanzania is helping vulnerable girls to stay in school and take control of their futures. Through the project, which is funded by the UK government through UK Aid Match, and generous donations from the public and Liverpool Football Club Foundation, more than 8,600 children – over half of whom are girls – have been supported through play-based learning across 40 primary schools. During the first year of the project, 1,116 girls joined Girls' Clubs to build confidence and autonomy, and 100 teachers were trained in gender-responsive teaching methods. The number of girls demonstrating critical life skills doubled and more girls felt safer at school.

99%

In Tanzania, 99% of female participants who were previously out of school re-entered and stayed in school

Emotional Well-Being and Crisis Response

2024 PROGRESS: Thousands of children in Lebanon, the Palestinian Territories, Ghana, and Mali participated in programmes that kept them safe and helped them cope, heal, and return to learning. Thousands more may have the same chance thanks to policy influence activities that made the case for funds to support the education and well-being of children in fragile contexts and protracted crises.



Localisation in Action: Community-led Solutions in Mali

In crisis-affected regions of Mali, local organisations are leading emergency education efforts that help children continue to learn even during displacement. More than a decade of conflict and insecurity has severely disrupted education in Mali. Many schools have been destroyed, teachers have been displaced, and families have been forced to flee their homes. The EMPOWER programme provides direct grants to community-based organisations led by people who have first-hand experience of displacement. Grants are used to support temporary learning centres that improve access to quality education, as well as other locally led solutions that bridge resource gaps and provides safe, inclusive learning spaces where children can heal and thrive.



“I felt ashamed of being a foreigner and my self-esteem was very low. The play sessions help me to feel included and like I’m part of a team. I feel respected.”

– Nadira, 12, a Palestinian-Syrian refugee now living in Lebanon

LEARN MORE



Photos: Ismaël Diallo, Right To Play Lebanon, Julius Mahela



Education in Emergencies

Education often stops in times of crisis. Schools are used as shelters, teachers are displaced, and children are left without the safety and support that school brings. Right To Play’s Education in Emergencies and Protracted Crises strategy will ensure that learning can continue even in crisis and fragile settings by integrating humanitarian response with long-term development that is responsive to unique community needs. In 2024, we put the strategy into practice supporting children in Mali, Pakistan, Lebanon, Burundi, Tanzania, and the Palestinian Territories, using play-based learning to strengthen resilience, emotional well-being, and learning.

PLAY
helps children cope
with and recover
from trauma.

Children’s Emergency Fund Supports Children in Crisis

In Lebanon and the Palestinian Territories, children found safety, psychosocial support, and the chance to keep learning thanks to donations to our Children’s Emergency Fund. In Gaza and the West Bank, more than 5,000 children received hygiene kits and joined psychosocial support sessions, and 600 children who had been displaced from their homes received coats and warm clothing to prepare for winter. In Lebanon, more than 7,000 children and families received psychosocial support in safe spaces led by trained coaches from the communities where the children live. 95% of participants felt they could better express their emotions after the sessions.



95%

of participants felt they could better express their emotions after the sessions

84%

of displaced youth who took part in a sports for development programme in Uganda reported feeling emotionally well, compared to 32% of non-participants

89%

of youth in our Indigenous Programmes in Canada said the programme helped them develop positive coping skills

Photo: Ralph Azar

Our year in the UK

2024 was another year of significant growth for Right To Play UK. We are truly thankful for the ongoing commitment of our dedicated supporters, ambassadors, trusts, foundations, partners, and the UK Government, all of whom recognise the essential role that play has in helping the world's most vulnerable children.

Celebrating the first ever International Day of Play

On 11 June, following months of campaigning by Right To Play and our partners, we were delighted that International Day of Play was officially adopted by the United Nations. This annual day dedicated to play puts the spotlight on the vital importance of play for children and champions this basic right for every child. To celebrate the milestone, we highlighted our vital work to our supporters, the public, high-profile ambassadors, media, schools and companies. Right To Play staff and volunteers were welcomed by one of our partners, Morrisons, to promote International Day of Play in their stores, with customers finding out more about our work, donating through collections and taking part in fun activities.



On **International Day of Play**, our interviews across TV and radio reached an audience of

more than 10.4m people



The importance of play

With your support, throughout the year we continued to raise awareness about the importance of play, contributed to discussions and spoke at many events and conferences.

In September, we were delighted to give evidence to the Raising the Nation Play Commission, which aims to move play up the political agenda, with Right To Play UK's Executive Director Gillian McMahon and Play Specialist Ellen Fesseha highlighting the fundamental role of play in children's learning, development and well-being.



Photo: Tony Ellis Photography



“This support is immensely important and we're so grateful to players of People's Postcode Lottery. The funding will have a huge, lasting impact on the quality of life of vulnerable children in some of the world's most challenging places.”

– Gillian McMahon, Executive Director, Right To Play UK

Vital support from People's Postcode Lottery

Also in June, we were thrilled to announce that Right To Play UK had become a charity partner of People's Postcode Lottery, receiving regular funding, awarded by Postcode Education Trust. Thanks to support from players of People's Postcode Lottery, the funds raised are making a life-changing difference to children in our programmes across Africa, Asia and the Middle East, helping ensure that children have access to quality education and receive critical psychosocial support.

An evening with sporting heroes

In November, we celebrated our eighth annual Sports Quiz at Nobu Hotel in London. Guests at the special event, sponsored by our partners Flutter International, helped raise more than £325,000 to support our work transforming the lives of vulnerable children in our global programmes.

Teams representing many of London's top private equity and finance firms competed for the highly prized Sports Quiz trophy during an exhilarating evening. Hosted by our quizmaster John Inverdale, the event was supported by a plethora of sporting heroes, including Liverpool FC legend Gary McAllister – as part of Right To Play and LFC Foundation's transformational partnership.

Your challenge, their future

We were so grateful to have support from individuals and community groups across the UK during 2024. By taking part in running events, hikes and a wide range of other personal challenges, our supporters helped raise invaluable funds to support our urgent work protecting, educating and empowering children.

In May, supporter Tom Whitemore ran the Hackney Half Marathon and raised more than £1,100 in support of our programme in the Palestinian Territories, helping children to recover from the unimaginable trauma of conflict and displacement.

Our Ambassadors

Thank you to all the Ambassadors who supported and amplified our work in 2024.

Aleksander Aamodt Kilde, Alpine Skiing, Norway

Chemmy Alcott, Alpine Skiing, United Kingdom

Kayla Alexander, Basketball, Canada

Bianca Andreescu, Tennis, Canada

Nora Angehrn, Golf, Switzerland

Miranda Ayim, Basketball, Canada

Billy Bridges, Sledge Hockey, Canada

Marco Büchel, Board Member, Alpine Skiing, Switzerland

Matthijs Büchli, Cycling, The Netherlands

Dario Cologna, Cross-Country Skiing, Switzerland

Thomas Dekker, Cycling, The Netherlands

Marijn de Vries, Cycling, Journalist, Host, The Netherlands

Diggy Dex, Singer/Songwriter, The Netherlands

Sasha DiGiulian, Rock Climbing, United States

Uschi Disl, Biathlon, Germany

Eva Drummond-de Goede, Field Hockey, The Netherlands

Sam Effah, Track & Field, Canada

Halvor Egnér Granerud, Ski Jumping, Norway

Géraldine Fasnacht, Freeride Snowboard, Switzerland

Allyson Felix, Track & Field, United States

Nouchka Fontijn, Boxing, Coach, Speaker, The Netherlands

Severin Freund, Ski Jumping, Germany

Akwasi Frimpong, Skeleton, The Netherlands

Roger Furrer, Golf, Switzerland

Théo Gmür, Para Alpine Skiing, Switzerland

Sasha Gollish, Track & Field, Canada

Marco Hagemann, Commentator & Moderator, Germany

Martina Hingis, Tennis, Switzerland

Alison Jackson, Cycling, Canada

Therese Johaug, Cross-Country, Norway

Hugo Kennis, TV Chef, The Netherlands

Bruno Kernen, Alpine Skiing, Switzerland

Vanessa Knecht, Golf, Switzerland

Carlos Lima, Handball, Switzerland

Aksel Lund Svindal, Alpine Skiing, Norway

Rosie MacLennan, Gymnastics, Canada

Lucas Malcotti, Fencing, Switzerland

Sadio Mané, Football, Senegal

Alexander Martinez, Track & Field, Switzerland

Diana Matheson, Soccer, Canada

Brolin Mawejje, Snowboarding, Uganda, United States

Marnie McBean, Rowing, Canada

Anders Mol, Beach Volleyball, Norway

Ragnhild Mowinckel, Alpine Skiing, Norway

Tanguy Nef, Slalom, Switzerland

Marissa Papaconstantinou, Para Athletics, Canada

Pat Perry, Mental Magician and Conjurer, Switzerland

Suzann Pettersen, Golf, Norway

Andrew Poje, Ice Dancing, Canada

Grace Prendergast, Rowing, United Kingdom

Nathan Redmond, Football, United Kingdom

Laurence Rochat, Cross-Country Skiing, Switzerland

Bernhard Russi, Honorary Board Member, Alpine Skiing, Switzerland

Abdi Salam Ali, Track & Field, Switzerland

Pien Sanders, Field Hockey, The Netherlands

Maximilian Schachmann, Cycling, Germany

Anna Schaffelhuber, Para Alpine Skiing, Germany

Lauritz Schoof, Rowing, Germany

Alex & Maia Shibutani, Ice Dancing, United States

Pascal Siakam, Basketball, Cameroon

Birgit Skarstein, Rowing, Cross-Country, Norway

Arvin Slagter, 3x3 Basketball, The Netherlands

Sami Jo Small, Ice Hockey, Canada

Ben Sonnemans, Judo, Entrepreneur, The Netherlands

Christian Serum, Beach Volleyball, Norway

Lauren Stam, Field Hockey, The Netherlands

Jeroen Stekelenburg, Sports Journalist, The Netherlands

Amelie Stiefvatter, Moviemaker & Moderator, Germany

Johannes Thingnes Bo, Biathlon, Norway

Maarten Tjallingii, Cycling, The Netherlands

Thijs van Dam, Field Hockey, The Netherlands

Eva van Timmeren, Content Creator, The Netherlands

Tessa Veldhuis, Rugby, TV Host, The Netherlands

Rivkah op het Veld, Sports Journalist, The Netherlands

Anouk Vergé-Dépré, Beach Volleyball, Switzerland

Anouk Vetter, Track & Field, The Netherlands

Andreas Wenzel, Alpine Skiing, Switzerland

Hayley Wickenheiser, Ice Hockey, Canada

Erica Wiebe, Wrestling, Canada

Markus Zberg, Cycling, Switzerland

Mats Zuccarello, Ice Hockey, Norway

AMNA'S STORY:

Levelling the Playing field for Girls

Amna had to break through gender barriers to pursue her passion for cricket. Growing up in Pakistan, girls playing sports was seen as inappropriate, and she faced resistance from her community and her family. She joined the GOAL programme and developed the confidence and leadership skills to challenge norms. What started as a personal battle became a mission to uplift other girls. She now runs a cricket academy, creating a safe space for over 200 girls to train and thrive.

LEARN
MORE



“Instead of supporting me, my friends said things like, ‘You are only a girl, and you cannot play cricket.’ But my Coach stood by me. She kept motivating me and telling me that I have potential. Right To Play equipped me with the life skills necessary to pursue my dreams.”

— Amna, Programme alumna, Pakistan

Photo: Right To Play Pakistan

Select 2024 Partners

We are deeply thankful to the following global partners who have shown significant commitment to Right To Play over the last year by generously providing funding, supporting programme implementation, and amplifying awareness of the organisation at a global level.



Our Commitment to Safeguarding

At Right To Play, safeguarding is a fundamental priority, deeply embedded in our mission and culture. Our International Board of Directors and executive leadership are unwaveringly committed to creating and maintaining safe environments for all children, communities, staff, volunteers, and representatives associated with our organisation. We have established robust systems to prevent the abuse of power and the exploitation of vulnerability, ensuring that no individual is harmed due to our actions or negligence. For more information, visit www.righttoplay.org.uk/safeguarding.

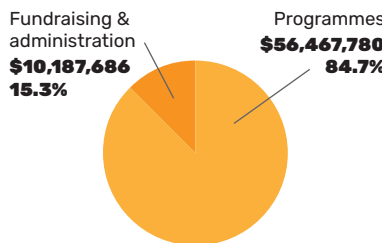
Consolidated Financial Statements

We are grateful for the trust that donors have placed in us to protect, educate, and empower children. We are proud to share annual reports and consolidated financial statements as part of our commitment to openness and accountability. UK-specific financials are in the following Trustees report.

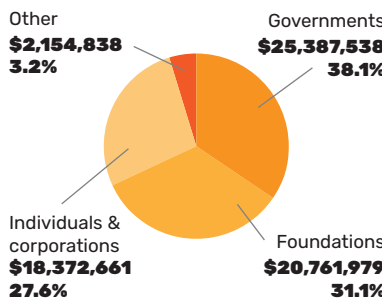
Consolidated Statement of Financial Position

As at 31 December 2024	2024	2023
	CAD \$	CAD \$
Assets		
Current assets		
Cash	26,444,589	33,344,468
Investments	5,834,342	4,569,070
Contributions receivable	5,404,326	4,827,941
Harmonised Sales Tax receivable	196,889	186,737
Prepaid and other expenses	1,553,414	1,441,247
	39,433,560	44,369,463
Capital assets	486,419	624,961
	39,919,979	44,994,424
Liabilities		
Current liabilities		
Accounts payable and accrued liabilities	2,191,883	3,975,335
Deferred contributions	17,780,265	21,158,633
Deferred lease inducement	45,074	31,093
Employee post-retirement benefits	588,462	277,807
	20,605,684	25,442,868
Long-term		
Employee post-retirement benefits	310,986	263,257
Deferred lease inducement	160,325	211,808
Deferred capital contributions	230,010	485,067
	21,307,005	26,403,000
Net assets		
Invested in capital assets	256,409	314,069
Internally restricted net assets	4,155,782	4,155,782
Unrestricted	14,200,783	14,121,573
	18,612,974	18,591,424
	39,919,979	44,994,424
For the year ended 31 December 2024		
Revenue		
Government	25,387,538	19,799,474
Individuals	7,220,248	9,385,057
Corporations	11,152,413	9,563,316
Foundations and charities	20,761,979	23,029,465
Other income	2,154,838	2,437,032
Total revenue	66,677,016	64,214,344
Expenses		
Programme expenses		
Programme implementation	54,177,335	52,020,645
Public awareness and education	2,290,445	2,246,177
Total programme expenses	56,467,780	54,266,822
Non-programme expenses		
Administrative	4,074,815	4,091,395
Fundraising	6,112,871	5,069,708
Total non-programme expenses	10,187,686	9,161,103
Total expenses	66,655,466	63,427,925
Excess of revenue over expenses	21,550	786,419

Where the Money Goes



Where the Money Comes From



For reference, the average GBP to CAD exchange rate during 2024 was approximately \$1 CAD = £0.57 GBP.

Visit our website to see the full set of Right To Play International's consolidated financial statements, including notes and the auditor's report.

LEARN MORE





AMINATA'S STORY:

Channelling Lived Experience into Community Empowerment

After fleeing conflict in Mali as a child, Aminata experienced first-hand how crisis keeps children out of school. Determined to make a difference, she founded a community-based organisation to support displaced children's education. Through the EMPOWER project, funded by Global Affairs Canada, she's receiving funding to help hundreds of girls enrol in school, providing them with a safe space to learn and grow. **"It was all of these difficulties that motivated me to create an organisation to help the community, especially children."**

LEARN
MORE



Photo: Ismaël Diallo



"Children understand
so fast when you teach
them through play."

— Nelson Odera,
Right To Play Project Officer

Photo: Num Films

Report of the Trustees

LEGAL STRUCTURE AND GOVERNANCE



Right To Play UK Limited is a charitable company limited by guarantee, incorporated on 3 May 2005 and registered as a charity on 5 December 2005.

Right To Play UK is a charity registered in England and Wales (Registration Number 1112404) and in Scotland (Registration number SC052331), as well as a company limited by guarantee (Registration Number 05441373). The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. Nothing in these Articles shall authorise an application of the property of the Charity for purposes which are not charitable in accordance with section 7 of the Charities and Trustee Investment (Scotland) Act 2005. In the event of the company being wound up, members are required to contribute an amount not exceeding £10.

The Right To Play UK Board of Trustees governs the charity in the UK (England and Wales and in Scotland) and is responsible for determining policies and overseeing the strategic direction of the organisation. The Board met four times in 2024 and delegated the day-to-day operations of the UK organisation to the Executive Director. The Trustees are shown on page 3. New Trustees are chosen in consultation with the full UK Board.

The Right To Play UK Finance and Audit Committee comprises three members of the Board as a minimum and is appointed by the UK Board to assist the trustees in fulfilling their oversight responsibilities. The Finance and Audit Committee is responsible for monitoring compliance with laws and regulations, and reviewing:

- the financial reporting process
- the system of internal control
- the audit process
- operational and personnel changes.

In performing its duties, the Finance and Audit Committee maintains effective working relationships with the Board and the Executive Director. During 2024, the Finance and Audit Committee was Chaired by Right To Play UK Trustee, Nancy Curtin.

Fundraising code of practice

Right To Play UK is registered with the Fundraising Regulator and is a member of the Institute of Fundraising. Our fundraising activities are supervised by the Executive Director and Senior Leadership Team and follow recommended fundraising codes of practice. We did not receive any complaints about our fundraising activities in 2024.

RISK MANAGEMENT

The Trustees are responsible for identifying and reviewing the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. The UK Executive Director, as operational manager of the charity, manages risk on a day-to-day basis and reports regularly to the Chair, the Finance and Audit Committee and the Board on risk issues, reporting on an updated risk register to the Board at each meeting. Each item is scored according to its perceived potential impact and likelihood together with actions that either have or will be taken in mitigation. One of the primary aims of the Finance and Audit Committee is to provide assurance over the procedures in place to manage the identified risks.

The Trustees considered the principal risks to be:

- dependence on a relatively small support base
- limited brand recognition within the UK
- reliance on small staff team and retention of staff with institutional knowledge.

The Trustees also recognise that the charity is also operating in a challenging fundraising environment for international programming - in the UK and globally - and that there are a range of macro-related risks in terms of the UK and global economies. These risks are currently being managed by a comprehensive fundraising strategy which has been in place since 2022 and is focused on growing the organisation, developing a more diverse and sustainable funding portfolio and building our UK audience and brand. This approach has continued to achieve strong results over the period and the organisation continues to grow. The Senior

Management Team also works closely with the Right To Play International People and Culture team to recruit and retain talent, reporting regularly to Trustees on team capacity.

RELATED PARTIES

Right To Play UK works in partnership with Right To Play International, under a shared Cooperation Agreement. In anticipation of trading activity in the UK, Right To Play UK has a wholly-owned trading subsidiary called Right To Play UK Trading Limited, which is a private company limited by shares. The company was de-registered from UK VAT in October 2023 and did not trade in the year.

CHARITABLE OBJECTS

The objects of Right To Play UK are to relieve the stress and hardship of children and to conduct and procure research into the causes of hardship and distress of children. The charity advances education, promotes health and harmony, and advocates for the improvement of health, education, community building, and the provision of sport and play opportunities.

PUBLIC BENEFIT

The Trustees confirm that they have complied with the duty in the Charities Act 2022 to have due regard to the Charity Commission's guidance on public benefit, which addresses the need for all charities' aims to be, demonstrably, for the public benefit.

Right To Play UK's objectives are to protect, educate and empower children to rise above adversity through the power of play. Our role in the UK is to raise awareness and funds for the vital work of Right To Play, in order to make a growing contribution to our global efforts to bring about real change in children's lives.

Working together with our partners and the global Right To Play organisation, we work with children in some of the most difficult and dangerous places on earth, helping them to stay in school and graduate, resist exploitation and overcome prejudice, prevent disease and to heal from war and abuse.

For 25 years, we have delivered programmes with impact in both development and humanitarian contexts. As pioneers in a unique approach to learning, both inside and outside of the classroom, we harness play, one of the most fundamental forces in a child's life, to help children dismantle barriers and embrace opportunities. We are the only global development organisation focused exclusively on using the power of play to transform children's lives.

KEY MANAGEMENT PERSONNEL

The key management personnel are defined as the senior management team, which during 2024 consisted of the UK Executive Director, Head of Communications and Engagement, Head of Partnerships, and Head of Fundraising. The Head of Fundraising was a new role designed to build on cumulative growth and lead on our Individual Giving strategy. The post holder joined the organisation in October 2024.

FINANCIAL REVIEW

The charity continues to fund its activities through corporate partnerships, individual donations, grants from trusts and foundations and a range of fundraising events. In 2024 Right To Play UK total income was £2,425,921 (2023: £2,069,137) which was an increase of 17% from 2023 and 91% since 2021, as the organisation continued to deliver its new fundraising strategy.

The charity's restricted income in 2024 was £664,746 (2023: £583,033). In 2024 we pursued new trust and foundation opportunities, continuing to build and diversify our support base, beginning several significant new relationships which will continue into 2025 and beyond.

RESERVES POLICY

To enable the smooth running of the charity, a minimum level of unrestricted cash is held to cover three months of estimated future operating expenses. At the end of the year, the Board also reviews likely funds to be received in the first quarter due to timing of donations following the year-end and, in addition to operating expenses, reviews other receipts and future event costs to ensure that any cash flow deficit which could arise can also be covered.

REPORT OF THE TRUSTEES

The final reserves at the end of 2024 were £725,577, which was higher than the amount required by our reserves policy (three months' operating costs) due to planned operating expenses at the start of 2025, as well as payment timings at year end.

PAY SETTING POLICY

The Trustees recognise that they have a duty to supporters and beneficiaries to ensure that resources are used as effectively as possible. Right To Play UK's principle on remuneration is to ensure the reward package offered to employees is competitive in comparison to equivalent organisations in the sector, which is achieved by participating on external benchmarking. This enables Right To Play UK to attract and retain staff to develop and grow the charity. The salary scale was reviewed in 2023. The Board of Trustees is responsible for setting the pay of the Executive Director, in line with global pay scales.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees, who are also directors of the charitable company, are responsible for preparing their report and the financial statements in accordance with applicable law and regulations. Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

The financial statements are required by law to give a true and fair view of the state of the affairs of the charitable company and the group and of the surplus or deficit for that period. In preparing these financial statements the Trustees are required to:

- select suitable accounting policies and apply them consistently
- observe methods and principles in the Charities SORP
- make judgements and estimates that are reasonable and prudent

- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the charitable company will continue in operation.

The Trustees are also responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT OF DISCLOSURE TO THE AUDITOR

So far as the Board of Trustees are aware:

- a) there is no relevant audit information of which the Charity's auditors are unaware; and
- b) they have taken all steps that they ought to have taken as Trustees and in order to make themselves aware of any relevant audit information and to establish that the Charity's auditors are aware of that information.

AUDITOR

On 18 November 2024 the company's auditor changed its name from haysmacintyre LLP to HaysMac LLP. The Trustees wish to thank HaysMac LLP for their service, and a new auditor will be proposed for appointment at the forthcoming meeting of the Right To Play UK Board.

Signed on behalf of the Board



Gregory Lai, Chair of Trustees

19 May 2025

INDEPENDENT AUDITOR'S REPORT

Independent auditor's report to the members and Trustees of Right to Play UK Limited

OPINION

We have audited the financial statements of Right to Play UK Limited for the year ended 31 December 2024 which comprise the Statement of Financial Activities, Balance Sheet, Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2024 and of the charitable company's net movement in funds, including the income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance

with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

OTHER INFORMATION

The Trustees are responsible for the other information. The other information comprises the information included in the Trustees' Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT

OPINIONS ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Annual Report (which includes the directors' report prepared for the purposes of company law) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the Trustees' Annual Report have been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report (which incorporates the directors' report).

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charity Accounts (Scotland) Regulations (as amended) require us to report to you if, in our opinion:

- adequate accounting records have not been kept by the charitable company; or
- the charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the Trustees' report and from the requirement to prepare a strategic report.

RESPONSIBILITIES OF TRUSTEES FOR THE FINANCIAL STATEMENTS

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Based on our understanding of the charitable company and the environment in which it operates, we identified that the principal risks of non-compliance with laws and regulations related to regulatory requirements for GDPR, the Charities Act 2011 and the Companies Act 2006, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006, the Charities Act 2011, and income and payroll taxes.

We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate journal entries to income, management bias in accounting estimates and application of controls around authorisation of expenditure and payments. Audit procedures performed by the engagement team included:

- Inspecting correspondence with regulators and tax authorities;
- Discussions with management including consideration of known or suspected instances of non-compliance with laws and regulation and fraud;
- Evaluating management's controls designed to prevent and detect irregularities;
- Identifying and testing journals; and
- Challenging assumptions and judgements made by management in their accounting estimates.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to

become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

USE OF OUR REPORT

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Lee Stokes
(Senior Statutory Auditor)

10 Queen Street Place

For and on behalf of HaysMac LLP,
Statutory Auditors, London, EC4R 1AG

Date: 19 May 2025

STATEMENT OF FINANCIAL ACTIVITIES

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE INCOME & EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 DECEMBER 2024

	Notes	2024			2023
		Unrestricted funds	Restricted funds	Total funds	Total funds
		£	£	£	£
INCOME FROM:					
Donations	2	405,844	664,746	1,070,590	1,323,167
Raising funds	3	1,351,016	-	1,351,016	744,652
Interest	4	4,315	-	4,315	1,318
Total		1,761,175	664,746	2,425,921	2,069,137
EXPENDITURE ON:					
Raising funds	5	547,930	-	547,930	441,109
Charitable activities					
Projects	6	233,637	589,200	822,837	941,049
Grants for International operations		874,014	-	874,014	871,649
Total		1,655,581	589,200	2,244,781	2,253,807
NET MOVEMENT IN FUNDS		105,594	75,546	181,140	(184,670)
RECONCILIATION OF FUNDS					
Total funds brought forward		332,896	211,541	544,437	729,107
TOTAL FUNDS BROUGHT FORWARD		438,490	287,087	725,577	544,437

All income and expenditure arise from continuing activities. The charity has no recognised gains or losses other than those included in the results above and therefore no separate statement of total recognised gains and losses has been presented.

The accompanying notes form part of these financial statements.

BALANCE SHEET

BALANCE SHEET AS AT 31 DECEMBER 2024

	Notes	2024		2023	
		Unrestricted funds	Restricted funds	Total funds	Total funds
		£	£	£	£
FIXED ASSETS					
Tangible Assets	12	-	-	-	-
Investments	13	1	-	1	1
		1	-	1	1
CURRENT ASSETS					
Debtors: amounts falling due within 1 year	14	502,506	-	502,506	519,689
Cash at bank and in hand	15	54,502	287,087	341,589	157,890
		557,008	287,087	844,095	677,579
CREDITORS					
Amounts falling due within 1 year	16	(118,519)	-	(118,519)	(133,143)
NET CURRENT ASSETS		438,489	287,087	725,576	544,436
TOTAL ASSETS LESS CURRENT LIABILITIES		438,490	287,087	725,577	544,437
NET ASSETS		438,490	287,087	725,577	544,437
FUNDS					
	Notes	2024		2023	
		£		£	
Unrestricted funds		438,490		332,896	
Restricted funds		287,087		211,541	
TOTAL FUNDS		725,577		544,437	

The financial statements were approved and authorised for issue by the Board of Trustees on 19 May 2025 and were signed on its behalf by:



Gregory Lai
Chair of Trustees

The accompanying notes form part of these financial statements.

CASH FLOW STATEMENT

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2024

	2024	2023
	£	£
CASH FLOWS FROM OPERATING ACTIVITIES	179,383	(197,088)
CASH FLOWS FROM INVESTING ACTIVITIES		
Dividends and interest	4,315	1,318
Net cash provided by investing activities	4,315	1,318
CHANGE IN CASH AND CASH EQUIVALENTS IN THE REPORTING PERIOD	129,608	(296,186)
Cash and cash equivalents at the beginning of the reporting period	157,891	353,661
Cash and cash equivalents at the end of the reporting period	341,589	157,891
NOTES TO THE CASH FLOW STATEMENT		
	2024	2023
	£	£
RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES		
Net income/(expenditure) for the reporting period	181,140	(184,670)
Depreciation charges	-	-
Decrease/(Increase) in debtors	17,183	(71,724)
(Decrease)/Increase in creditors	(14,624)	60,624
Decrease/(Increase) in Investment	(54,091)	(100,416)
Interest and Dividends	(4,315)	(1,318)
Net cash provided by operating activities	179,384	(197,088)
ANALYSIS OF CASH AND CASH EQUIVALENTS		
	2024	2023
	£	£
Cash at bank and in hand	341,589	157,890
	341,589	157,890
Unrestricted	54,502	33,816
Restricted	287,087	124,074
Total Cash at bank and in hand	341,589	157,890

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

1. ACCOUNTING POLICIES

Basis of Preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (published in 2019) – (Charities SORP (FRS102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. Right To Play UK meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Going concern

Right To Play UK Limited's activities, together with the factors likely to affect its future development, performance and position are set out in the Trustee's report. Right To Play UK Limited's forecasts and projections show that the charity should be able to continue to operate at the current level. The Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the Trustees continue to adopt a going concern basis in preparing the annual report and accounts.

Statement of cash flows

The charitable company's cash flow statement reflects the presentation requirements of FRS 102.

Income

All income is recognised once the charity has entitlement to income, it is probable that income will be received and the amount of income receivable can be measured reliably.

Voluntary income is recognised when there is entitlement, probability of receipt and the amount can be measured with sufficient reliability. Donated services and facilities may be included as income at current market value where this value is ascertainable and the donation is an ongoing arrangement. Where a market value is not available, appropriate estimates are made. In the current and prior year, the value of donated services and facilities was ascertained from the entities that made the donations.

Where the charity would not have ordinarily sought to obtain and pay for a service, no value is recognised in the financial statements. Fundraising income related to the income generated from special organised events and is also recognised where there is entitlement, probability of receipt and the amount can be measured with sufficient reliability. Investment income is recognised on a receivable basis.

Expenditure

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the time spent on projects.

Raising funds

Costs of generating funds include staff costs, operational overheads and other costs relating to special events organised by the charity for funds and awareness raising. These and other fundraising costs are regarded as necessary to generate funds that are needed to finance charitable activities.

Charitable activities

These costs relate to projects delivered by Right To Play International and Right To Play Country Offices. Support costs have been allocated as applicable to the charitable activities of the charity. Grants relate to amounts donated to Right To Play International.

Governance costs

This comprises the costs of compliance with constitutional and statutory requirements and is now allocated in line with support costs.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Exhibition equipment	-10% on cost
Computer equipment	-33% on cost

Investments

Investments in subsidiary undertakings are included in the accounts at cost.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees. Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Leased assets and obligations

Rental costs under operating leases are written off in equal amounts over the period of the leases.

Employee benefits

- Short term benefits including holiday pay are recognised as an expense in the period in which the service is received.
- Termination benefits are accounted for on an accrual basis and in line with FRS 102.

Estimates and Judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Although these estimates are based on management's best knowledge of the amount, events or actions, actual results may ultimately differ from those estimates. The Trustees consider depreciation to be subject to estimation and judgement.

Financial Instruments

Basic financial instruments are initially recognised at transaction value and subsequently measured at amortised cost with the exception of investments which are held at fair value. Financial assets held at amortised cost comprise cash at bank and in hand, together with trade and other debtors. A specific provision is made for debts for which recoverability is in doubt. Cash at bank and in hand is defined as all cash held in instant access bank accounts and used as working capital. Financial liabilities held at amortised cost comprise all creditors except social security and other taxes.

2. DONATIONS

	2024 £	2023 £
Donations	405,844	731,739
Corporate Sponsors	-	8,395
Grants	664,746	583,033
	1,070,590	1,323,167

Included above is £664,746 for restricted purposes which is presented as grants in above note (2023: £583,033)
The donation services and facilities relate to legal services, meetings and event costs.

3. RAISING FUNDS (EVENTS AND CAMPAIGNS) - UNRESTRICTED FUNDS

	2024 £	2023 £
Fundraising events and campaigns	1,351,016	744,652

4. INVESTMENTS - UNRESTRICTED FUNDS

	2024 £	2023 £
Interest Income	4,315	1,318

5. COSTS OF RAISING FUNDS

	2024 £	2023 £
All costs incurred were unrestricted		
Promotional materials	25,422	22,176
Special event costs	164,302	118,472
Support costs	358,206	300,461
	547,930	441,109

Notes

7

6. CHARITABLE ACTIVITIES COSTS

	Notes	Projects £	Grants for int'l operations £	Total 2024 £
International programme costs		589,200	-	589,200
Grants for international operations		-	863,324	863,324
Support costs	7	233,637	10,690	244,327
TOTAL FUNDS		822,837	874,014	1,696,851

Analysed as:				
Unrestricted		233,637	874,014	1,107,651
Restricted	19	589,200	-	589,200

CHARITABLE ACTIVITIES COSTS

		Projects £	Grants for int'l operations £	Total 2023 £
International programme costs		698,649	-	698,649
Grants for international operations		-	861,870	861,870
Support costs	7	242,400	9,779	252,179

TOTAL FUNDS		941,049	871,649	1,812,698
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Analysed as:				
Unrestricted		242,401	871,649	1,114,050
Restricted	19	698,648	-	698,648

7. SUPPORT COSTS

	Cost of raising funds £	Project costs £	Grants for int'l projects £	Total 2024 £
Office running costs	27,815	10,201	-	38,016
Bad debt expense	236	-	-	236
Travel costs	21,392	4,731	-	26,123
Rent	20,848	72,223	-	93,071
Staff costs	277,225	135,792	-	413,017
Governance costs	10,690	10,690	10,690	32,070
	358,206	233,637	10,690	602,533

Support costs have been allocated on the basis of estimated time spent on projects.

SUPPORT COSTS

	Cost of raising funds £	Project costs £	Grants for int'l projects £	Total 2023 £
Office running costs	57,860	24,139	-	81,999
Bad debt expense	-	-	-	-
Travel costs	8,245	11,881	-	20,126
Rent	17,130	58,346	-	75,476
Staff costs	207,447	138,255	-	345,702
Governance costs	9,779	9,779	9,779	29,337
	300,461	242,400	9,779	552,640

8. GOVERNANCE COSTS

	Notes	2024 £	2023 £
Legal fees		-	885
Auditor's remuneration	9	32,070	22,338
Non audit remuneration paid to auditors		-	6,114
		32,070	29,337

9. NET INCOME / (EXPENDITURE)

Net resources are stated after charging/(Crediting) of:

	2024 £	2023 £
Fees payable to the company's auditor for the audit of the annual accounts	32,070	22,338
Other fees payable to auditors	-	6,114
Operating lease rentals - other	93,071	75,477

10. TRUSTEES' REMUNERATION AND BENEFITS

No Trustees were reimbursed expenses or remunerated for their services for the charity in 2024 (2023: £Nil).

11. STAFF COSTS

	2024 £	2023 £
Wages and salaries	354,052	297,241
Social security costs	43,002	37,038
Other pension costs	15,963	11,423
	413,017	345,702

The average monthly number of employees during the year was as follows:

	2024	2023
Executive Director	1	1
Fundraising/Project	5	4
Marketing/Communications	1	1
	7	6

During the year, 1 employee received annual salary between £90,001 - £100,000 (2023: 1 employee received annual salary between £80,001 - £90,000).

There were no outstanding redundancy payments during 2024. Total redundancies paid in 2023 was £8,500.

Key management personnel comprise the senior management team. The total employee benefits of the key management personnel of charity were £109,513 (2023: £100,449).

12. TANGIBLE FIXED ASSETS

	Exhibition equipment £	Computer equipment £	Totals £
COST			
At 1st January 2024	7,091	4,868	11,959
Additions	-	-	-
At 31st December 2024	7,091	4,868	11,959
DEPRECIATION			
At 1st January 2024	7,091	4,868	11,959
Charge for the year	-	-	-
At 31st December 2024	7,091	4,868	11,959
NET BOOK VALUE			
At 31st December 2024	-	-	-
At 31st December 2023	-	-	-

13. FIXED ASSET INVESTMENTS

Shares in group undertakings

COST		£
At 1st January 2024 and 31st December 2024		1
There were no investment assets outside the UK. The company's investments at the balance sheet date in the share capital of companies include the following:		
Right To Play UK Trading Limited	2024	2023
Aggregate capital and reserves (£)	1	1
Holding %	100	100

14. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2024 £	2023 £
Amounts owed by associated undertakings	287,437	228,364
Other Debtors	206,514	282,649
Pre-payments	8,555	8,676
	502,506	519,689

15. CASH AT BANK AND IN HAND

	2024 £	2023 £
Investment in Fixed Deposit	154,507	100,416
Cash at bank and in hand	187,082	57,474
	341,589	157,890

16. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2024 £	2023 £
Trade Creditors	849	5,663
Accruals	33,621	30,354
Other taxes and social security	13,558	9,254
Amounts owed to associated undertakings	70,491	87,872
	118,519	133,143

17. OPERATING LEASE COMMITMENTS

	Land and buildings 2024 £	2023 £
Expiring within one year	80,226	-
Expiring within one to five years	-	-

18. PENSION COMMITMENTS

The charity operates a defined contribution pension scheme and contributions are charged in the statement of financial activities as they accrue. The charge for the year was £15,963 (2023: £12,900).

19. MOVEMENT IN FUNDS

	At 01 Jan 24 £	Income £	Expenditure £	At 31 Dec 24 £
UNRESTRICTED FUNDS				
General fund	332,896	1,761,175	(1,655,581)	438,490
RESTRICTED FUNDS				
UNICEF-WASH - Charity Donation	-	1,000	(1,000)	-
UNICEF-WASH - Corporate Donation	-	4,703	(4,703)	-
Multi-Right To Play Global Emergency Appeal - READ Foundation	-	35,000	(5,991)	29,009
UnRestricted-General Programme - Liverpool Foundation	193,353	-	(57,695)	135,658
FCDO Multi-Save Her Seat	-	263,935	(223,977)	39,958
FCDO-Play for Prevention of VAWG	18,188	299,020	(239,746)	77,462
Multi-Right To Play Global Emergency Appeal - Individual pooled donations	-	6,088	(6,088)	-
Multi-Save Her Seat - Foundation pooled	-	5,000	-	5,000
UnRestricted-General Programme - Palestine	-	50,000	(50,000)	-
	211,541	664,746	(589,200)	287,087
TOTAL FUNDS	544,437	2,425,921	(2,244,781)	725,577

MOVEMENT IN FUNDS

	At 01 Jan 23 £	Income £	Expenditure £	At 31 Dec 23 £
UNRESTRICTED FUNDS				
General fund	401,946	1,486,104	(1,555,159)	332,896
RESTRICTED FUNDS				
NORAD-Enhancing Quality and Inclusive Education	21,757	34,500	(56,257)	-
GAC-Sexual Health and Reproductive Education	-	9,000	(9,000)	-
Multi-TUSOBOLA	30,000	(25,000)	(5,000)	-
GAC-EMPOWER	-	25,000	(25,000)	-
Multi-TUSOBOLA	10,000	-	(10,000)	-
GAC-Sexual Health and Reproductive Education	-	240,000	(240,000)	-
GAC-Renforcement des capacités des filles par le s	-	60,000	(60,000)	-
UnRestricted-General Programme	-	5,000	(5,000)	-
Multi-TUSOBOLA	-	5,000	(5,000)	-
GAC-EMPOWER	-	15,000	(15,000)	-
UnRestricted-General Programme	228,050	-	(34,697)	193,353
Multi-Save Her Seat	-	171,066	(171,066)	-
FCDO-Play for Prevention of VAWG	-	35,129	(16,941)	18,188
Multi-Right To Play Global Emergency Appeal	-	6,142	(6,142)	-
Multi-Save Her Seat	-	2,196	(2,196)	-
UnRestricted-General Programme	37,349	-	(37,349)	-
	327,156	583,033	(698,648)	211,541
TOTAL FUNDS	729,102	2,069,137	(2,253,807)	544,437

19. contd. MOVEMENT IN FUNDS**DESCRIPTION OF FUNDS AND THEIR PURPOSE****UK aid from the UK government (Save Her Seat project)**

Right To Play's Save Her Seat project in Tanzania is made possible by generous donations from the public, LFC Foundation, and UK aid from the UK government. This three-year project is supporting vulnerable girls in grades four to seven across 40 primary schools in the Tarime and Serengeti districts of Tanzania to increase girls' access to school and improve the quality of education they receive.

UK aid from the UK government (What Works 2 project)

Following on from an innovative global programme that tested various models in multiple countries across the globe, UK aid from the UK government is now supporting Right To Play's What Works 2, which is helping to challenge harmful social norms and practices that contribute to violence against girls and women in Pakistan.

READ Foundation (Lebanon)

READ Foundation's support of Right To Play in Lebanon is helping to improve the well-being and resilience of hundreds of 6-14-year-old children in the South Lebanon area following the recent devastating conflict in the country. The delivery of music, sport and free play activities in community-based organisations is urgently helping to enhance children's psychosocial development and strengthen their social and emotional skills.

Children's Emergency Fund (CEF)

In April 2022, Right To Play launched The Children's Emergency Fund (CEF) – a fund that seeks to enable our charity to adequately respond to rapid onset emergencies that impact the children and communities where we work. The Fund has been used to respond to challenges such as the ongoing crisis in Lebanon and in the Palestinian Territories.

Bain & Company's Social Impact Fund (Mali)

Support from Bain & Company's Social Impact Fund contributed to transforming the lives of thousands of children in Mali through Right To Play's WASH project. The project helped improve access to and awareness of the importance of good hygiene and sanitation in early childhood and primary school settings in the district of Bamako and the Koulikoro region. Their support has helped empower vulnerable children by enabling them to focus on their vital education and learning.

Hasluck Charitable Trust (Mali)

Hasluck Charitable Trust also kindly supported Right To Play's WASH project in Mali, helping to further equitable access to water, sanitation and hygiene facilities for thousands of young children in the Koulikoro and Bamako regions. The project has resulted in more children being able to access WASH facilities in early childhood development centres, primary schools and health centres.

20. NET ASSETS BY FUND

	Unrestricted funds	Restricted funds	2024 Total funds
	£	£	£
Fixed Assets	1	-	1
Current Assets	557,008	287,087	844,095
Creditors due	(118,519)	-	(118,519)
NET ASSETS	438,490	287,087	725,577

NET ASSETS BY FUND	Unrestricted funds	Restricted funds	2023 Total funds
	£	£	£
Fixed Assets	1	-	1
Current Assets	466,038	211,541	677,579
Creditors due	(133,143)	-	(133,143)
NET ASSETS	332,896	211,541	544,437

21. ULTIMATE CONTROLLING PARTY

The charity is controlled by the Board of Trustees. The ultimate parent of the company is Right To Play International, a company incorporate in Toronto, Canada, and this is the largest and smallest company into which the results of the charity are consolidated. The consolidated accounts are available from 43 Front St E, Unit 200, Toronto, ON M5E 1B3 Canada.

22. DONATED SERVICES AND FACILITIES

Pro bono legal services, meetings and event support amounting to £nil (2023: £0) was received in the year.

23. RELATED PARTY DISCLOSURES

The charitable company has taken advantage of the exemption to disclose related party transactions with other Right To Play charities, as permitted by Financial Reporting Standard 102, section 33, as its results are consolidated in the accounts of the ultimate parent undertaking.

Donations received from related parties and Trustees amount to £146,759 (2023: £188,987). None of those donations were outstanding from Trustees at year-end.

24. PRIOR YEAR STATEMENT OF FINANCIAL ACTIVITIES

		Unrestricted funds	Restricted funds	2023 Total funds
		£	£	£
INCOME FROM:				
Donations	2	740,134	583,033	1,323,167
Raising funds	3	744,652	-	744,652
Investments	4	1,318	-	1,318
Total		1,486,104	583,033	2,069,137
EXPENDITURE ON:				
Raising funds	5	441,109	-	441,109
Charitable activities				
Projects	6	242,401	698,648	941,049
Grants for International operations		871,649	-	871,649
Total		1,555,159	698,648	2,253,807
NET MOVEMENT IN FUNDS		(69,055)	(115,615)	(184,670)
RECONCILIATION OF FUNDS				
Total funds brought forward		401,950	327,156	729,105
TOTAL FUNDS CARRIED FORWARD		332,895	211,541	544,435

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Photo: Num Films

1,500



Our team in Mali helped more than 1,500 children who lost their birth certificates when they were forced to flee their homes to get new documents so they could enroll in school

“I thought that there was no room for blind people to have education access and I assumed all blind people are left at home. I was not aware of the presence of support at school for disabled children. But thanks to Right To Play, I was able to enroll in school. I have a dream to become a teacher, and I am passionate to support children with disabilities left at home like me.”

– Chala, 14,
Ada’aa District, Ethiopia



RIGHT TO PLAY

Right To Play UK

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www.righttoplay.org.uk
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